



**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Mark A. Crinnion  
Vice President-Treasurer & General Counsel  
ACF Industries LLC  
101 Clark Street  
Saint Charles, Missouri 63301

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Mark A. Crinnion:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

Shortly after the ROD was issued, members of the third-party allocation group told EPA that they needed updated data and information to bring more certainty to the scope and cost of the cleanup in order to complete the allocation. Since the ROD anticipated initial post-ROD baseline sampling, on December 19, 2017, EPA entered into an administrative settlement for pre-remedial design baseline sampling (Pre-RD Agreement). In addition to the Pre-RD baseline sampling, remedial design is underway at the NW Natural/Siltronic Project Area and RM 11E Project Area.

Under the Pre-RD Agreement, all sampling and field work is scheduled to be completed by the end of 2018. The Pre-RD Remedial Footprint Report is scheduled to be submitted to EPA in January 2019 and the draft Pre-Design Investigation Evaluation Report will be submitted to EPA by May 2019. Data from the Pre-RD sampling work will be reported in monthly progress reports and data summary files to EPA after data validation and database management. Throughout the negotiations for the Pre-RD Agreement, the parties represented that the sampling and other tasks included in the Statement of Work would be sufficient for the allocation group to complete the allocation.

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If you are not currently participating in the allocation process, we encourage you to contact the representative below to see how you might join the process at this stage.

Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If there is significant delay in completing the Pre-RD sampling work and/or the allocation process, it should not be assumed that EPA will extend its consent decree schedule. EPA also reserves the right to revisit our consent decree schedule should the situation change.

If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
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March 16, 2018

Mr. Chuck Gleason  
Calbag Metals Company  
Acme Trading & Supply  
2495 Northwest Nicolai Street  
PO Box 10067  
Portland, Oregon 97296-0067

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Chuck Gleason:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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March 16, 2018

Kyle Harris Esq.  
Assistant General Counsel, Healthcare and Environment  
Air Liquids USA LLC  
9811 Katy Freeway  
Suite 100  
Houston, Texas 77024

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Kyle Harris Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Ms. Cindi Smith  
Managing Corporate Counsel, IT, Workplace Resources and Quality  
Alcatel-Lucent-Nokia  
600-700 Mountain Avenue  
Room 3A204  
Murray Hill, New Jersey 07974

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Cindi Smith:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Jerome Nudelman  
Chairman of the Board  
Alder Creek Lumber Company, Inc.  
14456 Northwest Gillihan Road  
Portland, Oregon 97231

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jerome Nudelman:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Trina Montalban Esq.  
Kell, Alterman & Runstein  
Anderson Brothers, Inc.  
RE: Anderson Brothers, Inc.  
520 Southwest Yambill  
Suite 600  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Trina Montalban Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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March 16, 2018

Mr. Doug Loutzenhiser  
Executive Vice President  
Legacy Site Services LLC.  
Agent for Arkema Inc.  
486 Thomas Jones Way  
Suite 110  
Exton, Pennsylvania 19341-2528

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Doug Loutzenhiser:

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Ms. Jeanette Schuster  
Tonkon Torp LLP  
Re: Arthur Riedel  
1600 Pioneer Tower  
888 Southwest Fifth Avenue  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Jeanette Schuster:

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
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Cyndy Mackey, OSRE  
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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Richmond L. Williams  
Chief Counsel - Environmental Litigation  
Ashland, Inc.  
500 Hercules Road  
Wilmington, Delaware 19808

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Richmond L. Williams:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Ms. Julianne Viadro  
Responsible Officer for ATKN Company  
Viadro & Co., LLC  
3527 Mt. Diablo Boulevard  
Box 354  
Lafayette, California 94549

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Julianne Viadro:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Mr. George Webb  
Babcock Land Company, LLC  
9933 Northwest 107th Avenue  
Portland, Oregon 97231

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. George Webb:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Ms. Anne Donohue  
Assistant Secretary  
BAE Systems Ship Repair Inc.  
750 West Berkley Avenue  
Norfolk, Virginia 23523

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Anne Donohue:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Ms. Katherine Felton  
Murphy Armstrong & Felton LLP  
RE: Basin Street Associates  
701 Millenium Tower  
719 Second Avenue  
Seattle, Washington 98104

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Katherine Felton:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. James Murphy  
Murphy Armstrong & Felton LLP  
RE: Basin Street Associates  
701 Millenium Tower  
719 Second Avenue  
Seattle, Washington 98104

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. James Murphy:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Tim Wolf  
Env. Engineering Manager  
Bay Valley Foods, LLC.  
857 School Place  
Green Bay, Wisconsin 54307-9057

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Tim Wolf:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
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**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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March 16, 2018

Mr. J.H. Leitz  
Fred Devine Diving and Salvage  
RE: BBD&R, Inc.  
6211 North Ensign Street  
Portland, Oregon 97217

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. J.H. Leitz:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Charles E. McChesney II  
Vice President & Secretary  
Beazer East, Inc.  
Manor Oak One  
1910 Cochran Road  
Suite 200  
Pittsburg, Pennsylvania 15220

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Charles E. McChesney II:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Mr. Steven M. Carson  
President  
Barry Transport, Inc.  
3301 Broadmore Street  
Klamath Falls, Oregon 97603

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Steven M. Carson:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Ralph J. Moran  
Environmental Portfolio Manager  
Atlantic Richfield Company  
RE: BP West Coast Products  
6 Centerpoint Drive  
Suite 727  
La Palma, California 90623

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Ralph J. Moran:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. John S. Brandis III  
Vice President  
Brand S Corporation  
6300 Southwest Reservoir Avenue  
Corvallis, Oregon 97333

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. John S. Brandis III:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Peter J. Brix  
Brix DeArmond, LLC.  
14020 Southeast Johnson Road  
Suite 201  
Milwaukie, Oregon 97269

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Peter J. Brix:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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March 16, 2018

Ms. Michelle Ulick Rosenthal  
Veris Law Group PLLC  
1809 Seventh Avenue  
Suite 1400  
Seattle, Washington 98101

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Michelle Ulick Rosenthal:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Todd Becker  
Property Manager  
Burgard 789 LLC  
1750 Northwest Naito Parkway  
Suite 106  
Portland, Oregon 97209

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Todd Becker:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

John P. Ashworth Esq.  
Kell, Alterman & Runstein  
RE: Burlington Northern and Santa Fe Railroad Company  
520 Southwest Yamhill  
Suite 600  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear John P. Ashworth Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Chuck Gleason  
Calbag Metals Company  
2495 Northwest Nicolai Street  
PO Box 10067  
Portland, Oregon 97296-0067

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Chuck Gleason:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Fionn O'Neill  
RE: CanAm Minerals, Inc. dba Kleen Blast  
2600 Old Crow Canyon Road  
San Ramone, California 94583

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Fionn O'Neill:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
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CLEANUP

March 16, 2018

Ms. Laura H. Witte  
Corporate Vice President, General Counsel & Corporate Secretary  
Cargill, Inc.  
15407 McGinty Road West  
Minneapolis, Minnesota 55440

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Laura H. Witte:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
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CLEANUP

March 16, 2018

Ms. Sandra Gaylord  
RE: Carson Oil Company  
P.O. Box 10948  
Portland, Oregon 97296

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Sandra Gaylord:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Frank Foti  
President and CEO  
Cascade General, Inc.  
2626 Northwest Cornell Road  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Frank Foti:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a stylized flourish at the end.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Malcolm McDonald  
Vice President and Assistant General Counsel  
CHS Inc.  
5500 Cenex Drive  
Inver Grove Heights, Minnesota 55077

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Malcolm McDonald:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Ms. Soniya Ziegler  
Counsel  
Chevron USA, Inc.  
6111 Bollinger Canyon Road  
San Ramon, California 94583

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Soniya Ziegler:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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March 16, 2018

Ms. Tracy Reeve  
City Attorney  
City of Portland  
Office of the City Attorney  
1221 Southwest 4th Avenue  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Tracy Reeve:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Douglas Wayne McMullin  
Vice President / General Manager  
CFMW LLC dba Columbia Forge & Machine Works  
8524 North Crawford Street  
Portland, Oregon 97203

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Douglas Wayne McMullin:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Ernie Nimister  
Manager of Environmental Compliance and Safety  
Consolidated Metco. Inc.  
13940 North Rivergate Boulevard  
Portland, Oregon 97203

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Ernie Nimister:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Christian Stavig  
Vice President  
Container Management Services, LLC.  
8435 Northeast Killingsworth  
Portland, Oregon 97203

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Christian Stavig:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mark P. Reeve Esq.  
Reeve Kearns PC  
610 Southwest Alder Street  
Portland, Oregon 97205-3609

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mark P. Reeve Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Michael A. Shlob  
President  
Crosby & Overton, Inc.  
1610 West 17th Street  
Long Beach, California 90813

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Michael A. Shlob:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Scarborough, McNeese, O'Brien & Kilkenny, PC  
RE: DSU Peterbilt & GMC, Inc.  
5 Centerpoint Drive  
Suite 240  
Lake Oswego, Oregon 97035-8682

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Scarborough, McNeese, O'Brien & Kilkenny, PC:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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March 16, 2018

Mr. Kirk Wilkinson  
Latham & Watkins LLP  
C/O DIL Trust  
(Albina Engine and Machine Works, Dillingham Ship Repair)  
355 South Grand Avenue  
Los Angeles, California 90071-1560

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Kirk Wilkinson:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Clark J. Davis  
Davis Roberts & Johns PLLC.  
Re: Eastman Chemical Company  
7525 Pioneer Way  
Suite 202  
Gig Harbor, Washington 98335

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Clark J. Davis:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Cami Grandinetti, ECL  
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Seattle, WA 98101-3140

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ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. David A. Foraker  
Greene & Markley, P.C.  
Re: Edward J. Hostman, P.C.  
1515 Southwest Fifth Avenue  
Suite 600  
Portland, Oregon 97201

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. David A. Foraker:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Ms. Nancy Van Burgel  
Kinder Morgan, Inc.  
370 Van Gordon Street  
Lakewood, Colorado 80228-8304

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Nancy Van Burgel:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Peter Vander Velde  
Vice President  
EMC Metals Inc.  
9600 West Bryn Mawr Avenue  
Suite 250  
Rosemont, Illinois 60018

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Peter Vander Velde:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Kimberly Lesniak  
Senior Legal Counsel  
Shell Oil Company  
RE: Equilon Enterprise LLC.  
One Shell Plaza  
910 Louisiana Street  
Houston, Texas 77002

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kimberly Lesniak:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

ESCO Corporation  
2141 Northwest 25th Avenue  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear ESCO Corporation:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Ms. Debbie Deetz Silva  
Environmental Specialist  
Evraz Oregon Steel Mills  
P.O. Box 2760  
Portland, Oregon 97208

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Debbie Deetz Silva:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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ENVIRONMENTAL  
CLEANUP

March 16, 2018

Loren Dunn Esq.  
Beveridge & Diamond, PC.  
1001 Fourth Avenue  
Suite 4400  
Seattle, Washington 98154

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Loren Dunn Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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One North Wacker Drive  
Suite 4400  
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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Matthew Love  
Director, Global Environmental Remediation  
Exide Technologies  
3000 Montrose Avenue  
Reading, Pennsylvania 19605

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Matthew Love:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Deborah A. Edwards  
RE: Exxon Mobil Oil Corporation  
2800 Decker Drive  
MOB NW 61  
Baytown, Texas 77520

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Deborah A. Edwards:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
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OFFICE OF  
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CLEANUP

March 16, 2018

Mr. John F. Stillman  
Environmental Counsel  
FMC Corporation  
1735 Market Street  
Philadelphia, Pennsylvania 19103

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. John F. Stillman:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
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**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Michelle Ulick Rosenthal  
Veris Law Group PLLC.  
Re: Foss Maritime Company  
1809 Seventh Avenue  
Suite 1400  
Seattle, Washington 98101

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Michelle Ulick Rosenthal:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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OFFICE OF  
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CLEANUP

March 16, 2018

Mr. James V. Marnatti  
Director of Environmental Affairs  
Foster Poultry Farms  
1333 Swan Street  
P.O. Box 831  
Livingston, California 95334

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. James V. Marnatti:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Martin Daum  
President and CEO  
Daimler Truck North America LLC.  
4747 North Channel Avenue  
Portland, Oregon 97217

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Martin Daum:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Kathryn M. Silva  
General Counsel  
Zidell Companies  
RE: Front Avenue Corporation  
3121 Southwest Moody Avenue  
Portland, Oregon 97239

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kathryn M. Silva:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Mark Mounsey  
President  
Bay News, Inc.  
c/o FTL, Inc.  
333 Northwest 35th Avenue  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Mark Mounsey:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Mark P. Reeve Esq.  
Reeve Kearns PC  
Re: Galvanizers Company  
610 Southwest Alder Street  
Suite 910  
Portland, Oregon 97205

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mark P. Reeve Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Scott Jerger  
Field Jerger LLP  
Re: Galvanizers Company  
621 SW Morrison  
Suite 1225  
Portland, Oregon 97205

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Scott Jerger:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Nancy Van Burgel  
Kinder Morgan, Inc.  
RE: GATX Tank Storage Terminals Corporation  
370 Van Gordon Street  
P.O. Box 281304  
Lakewood, Colorado 80228-8304

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Nancy Van Burgel:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

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March 16, 2018

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370 Van Gordon Street  
Lakewood, Colorado 80228-8304

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CLEANUP

March 16, 2018

Mr. Tom Antonoff  
Senior Project Manager - Environmental  
General Electric Company  
319 Great Oaks Boulevard  
New York, New York 12203

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Tom Antonoff:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Ms. Alison J. Lathrop  
Senior Counsel - Environmental  
Georgia Pacific LLC.  
Re: Georgia Pacific West, Inc.  
133 Peachtree Street Northwest  
Atlanta, Georgia 30303

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Alison J. Lathrop:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Brian D. Chenoweth  
Chenoweth Law Group PC.  
RE: GI Trucking Company  
601 Southwest 2nd Avenue  
Suite 1940  
Portland, Oregon 97204-3176

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Brian D. Chenoweth:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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March 16, 2018

Mr. Shawn Carter Lilley  
Corporate Counsel  
Glacier Northwest Inc.  
5050 First Avenue South  
Seattle, Washington 98124

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Shawn Carter Lilley:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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CLEANUP

March 16, 2018

Mr. Scott Tillman  
Chief Executive Officer  
Golden Northwest Aluminum Holding Co.  
3313 West Second Street  
The Dalles, Oregon 97058

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Scott Tillman:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Conrad Myers  
Myers & Company  
RE: Great Western Chemical Company  
6327 Southwest Capital Highway  
Suite 222  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Conrad Myers:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

Shortly after the ROD was issued, members of the third-party allocation group told EPA that they needed updated data and information to bring more certainty to the scope and cost of the cleanup in order to complete the allocation. Since the ROD anticipated initial post-ROD baseline sampling, on December 19, 2017, EPA entered into an administrative settlement for pre-remedial design baseline sampling (Pre-RD Agreement). In addition to the Pre-RD baseline sampling, remedial design is underway at the NW Natural/Siltronic Project Area and RM 11E Project Area.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If there is significant delay in completing the Pre-RD sampling work and/or the allocation process, it should not be assumed that EPA will extend its consent decree schedule. EPA also reserves the right to revisit our consent decree schedule should the situation change.

If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a stylized flourish at the end.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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March 16, 2018

Ms. Lauren P. Alterman  
Associate General Counsel  
Saint-Gobain Corporation  
RE: GS Roofing Products Company, Inc.  
750 East Swedesford Road  
Valley Forge, Pennsylvania 19482

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Lauren P. Alterman:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Terry DeSylvia  
Manager / Owner  
Guild's Lake Properties, LLC.  
1200 Southwest Main Street  
Portland, Oregon 97205

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Terry DeSylvia:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Jack Isselmann  
Senior Vice President, External Affairs & Programs  
The Greenbrier Companies, Inc.  
One Centerpointe Drive  
Suite 200  
Lake Oswego, Oregon 97035

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jack Isselmann:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Larry Lesniak  
HAJ, Inc.  
3821 Northwest St. Helens Road  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Larry Lesniak:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Michael J. Petersen  
Attorney  
RE: Hendren Tow-Boat Co., Inc.  
7318 North Leavitt Street  
Portland, Oregon 97203

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Michael J. Petersen:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Richmond L. Williams  
Chief Counsel - Environmental Litigation  
Hercules Inc.  
500 Hercules Road  
Wilmington, Delaware 19808

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Richmond L. Williams:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Ray Agostino  
President  
Hill Investment Company  
4230 Southeast King Road  
PMB283  
Milwaukie, Oregon 97222

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Ray Agostino:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Ray Agostino  
President

(b) (6)

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Ray Agostino:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. John Cutt  
Chief Executive Officer  
IMACC Corpaortion  
3527 Mt. Diablo Boulevard  
Suite 410  
Lafayette, California 94549

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. John Cutt:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Gil R. Cubia  
Senior Group Counsel - Power Solutions  
Johnson Controls, Inc.  
5757 Green Bay Avenue  
Mail Stop X-23  
Milwaukee, Wisconsin 53209

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Gil R. Cubia:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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March 16, 2018

Mr. Jeff Thomas  
Vice President  
Jones Stevedoring/RedShield Service Company  
7245 West Marginal Way Southwest  
Seattle, Washington 98106

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jeff Thomas:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Ms. Andrea C. Okun  
Joseph T. Ryerson & Son, Inc.  
227 West Monroe Street  
27th Floor  
Chicago, Illinois 60606

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Andrea C. Okun:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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March 16, 2018

Mr. Terry L. Cook  
Senior V.P., General Counsel and Secretary  
Kaiser Ventures LLC (Kaiser Steel Corporation, KSC Recovery, Inc., Consolidated Builders, Inc.)  
3633 Inland Empire Boulevard  
Suite 480  
Ontario, California 91764

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Terry L. Cook:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Ms. Nancy Van Burgel  
Kinder Morgan, Inc.  
RE: Kinder Morgan Bulk Terminals, Inc.  
370 Van Gordon Street  
Lakewood, Colorado 80228-8304

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Nancy Van Burgel:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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If you are not currently participating in the allocation process, we encourage you to contact the representative below to see how you might join the process at this stage.

Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a stylized flourish at the end.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
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Lori Houck Cora, ORC



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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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March 16, 2018

Ms. Nancy Van Burgel  
Kinder Morgan, Inc.  
RE: Kinder Morgan Liquids Terminals, LLC  
370 Van Gordon Street  
Lakewood, Colorado 80228-8304

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Nancy Van Burgel:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Ms. Leslie S. Hyde  
Vice President, Risk Management  
Koppers Inc.  
436 Seventh Avenue  
Pittsburg, Pennsylvania 15219

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Leslie S. Hyde:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Robert P. Bauer  
L.B. Foster Company (Beali Pipe and Tank)  
415 Holiday Drive  
Pittsburg, Pennsylvania 15220

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Robert P. Bauer:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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March 16, 2018

Ms. Karen Deal  
Environmental & Land Use Director  
Lakeside Industries, Inc.  
P.O. Box 7016  
Issaquah, Washington 98027

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Karen Deal:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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One North Wacker Drive  
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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Peter J. Brix  
Langley St. Johns, LLC.  
14020 Southeast Johnson Road  
Suite 201  
Milwaukie, Oregon 97269

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Peter J. Brix:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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Seattle, WA 98101-3140

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March 16, 2018

Mr. Brian D. Chenoweth  
Attorney  
Chenoweth Law Group PC.  
RE: Mar Com Holdings, LLC.  
510 Southwest Fifth Avenue  
Fifth Floor  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Brian D. Chenoweth:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Brian D. Chenoweth  
Attorney  
Chenoweth Law Group PC.  
RE: Mar Com Marine  
510 Southwest Fifth Avenue  
Fifth Floor  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Brian D. Chenoweth:

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
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**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Karen Watson  
RE: Marine Finance Corporation  
13826 Meyers Road  
Suite 1033  
Oregon City, Oregon 97045

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Karen Watson:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Gordon T. Carey  
RE: Marine Finance Corporation  
721 Southwest Oak Street  
Suite 200  
Portland, Oregon 97205

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Gordon T. Carey:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Edgar S. McCall  
RE: McCall Oil and Chemical Company  
5480 Northwest Front Avenue  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Edgar S. McCall:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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March 16, 2018

Mr. Edgar S. McCall  
RE: McCall Oil Real Estate Company LLC.  
5480 Northwest Front Avenue  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Charles R. McCormick III  
McCormick & Baxter  
6900 North Edgewater  
P.O. Box 3048  
Portland, Oregon 97208

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Charles R. McCormick III:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Edgar S. McCall  
RE: MOREC Front LLC  
5480 Northwest Front Avenue  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Edgar S. McCall:

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Jeff Steyaert  
Environmental/Permitting & Property Manager  
Knife River Corporation - NW  
RE: Morse Brothers, Inc.  
32260 Old Highway 34  
Tangent, Oregon 97231

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jeff Steyaert:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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Sincerely,

A handwritten signature in black ink, appearing to read "Davis Zhen", with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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March 16, 2018

Mr. Brian Gray  
President  
Knife River Corporation - NW  
RE: Morse Brothers, Inc.  
12222 Northwest Marina W  
Portland, Oregon 97231

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Brian Gray:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Mr. Jim Desmond  
Director  
Metro Regional Parks & Greenspaces  
600 Northeast Grand Avenue  
Portland, Oregon 97232

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jim Desmond:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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CLEANUP

March 16, 2018

Mr. Jerry Hauser  
President  
Niblick Corporation  
30949 Southeast Bluff Road  
Gresham, Oregon 97080

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jerry Hauser:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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CLEANUP

March 16, 2018

Mr. Archie Nichols  
Nichols Marine Ways, Inc.  
1957 Lancaster Road  
Freeland, Washington 98249

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Archie Nichols:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
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ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Thomas N. Rich  
Chief Administrative Officer  
Gould Electronics, Inc.  
34929 Curtis Boulevard  
Suite 100  
Eastlake, Ohio 44095

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Thomas N. Rich:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Ms. Courtney Riley  
Vice President - Environmental Affairs  
5430 LBJ Freeway  
Suite 1700  
Dallas, Texas 75240

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Courtney Riley:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Robert Wyatt  
Director - Legacy Environmental Program  
Northwest Natural Gas Company  
220 Northwest Second Avenue  
Portland, Oregon 97209

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Robert Wyatt:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
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Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
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**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Ms. Stephanie Heldt-Sheller  
Corporate Environmental Manager  
Northwest Pipe Company  
12005 North Burgar Road  
Portland, Oregon 97203

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Stephanie Heldt-Sheller:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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CLEANUP

March 16, 2018

Mr John Frankenthal  
Liability Business Manager  
Remediation Management Services Co.  
RE: Olympic Pipeline Company  
150 West Warrenville Road  
MC 200 IN  
Naperville, Illinois 60563

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr John Frankenthal:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Paul Lewandowski  
Director, Regulatory Law  
Owens Corning  
One Owens Corning Parkway  
Toledo, Ohio 43659

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Paul Lewandowski:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Ms. Jackie Wetzsteon  
Strategic Policy and Environment  
PacifiCorp  
825 Northeast Multnomah  
LCT 1500  
Portland, Oregon 97232

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Jackie Wetzsteon:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. D. Mark Wells  
Northwest Environmental Manager  
Paramount Petroleum  
RE; Paramount of Oregon LLC  
20555 Richmond Beach Drive Northwest  
Seattle, Washington 98177

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. D. Mark Wells:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Peter J. Brix  
C/O Twin City Barge, Inc.  
14020 Southeast Johnson Road  
Suite 201  
Milwaukie, Oregon 97269

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Peter J. Brix:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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March 16, 2018

Ms. Kristen Leonard  
Chief Public Affairs Officer  
Port of Portland  
7200 Northeast Airport Way  
Portland, Oregon 97218

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kristen Leonard:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Arya Behbehani-Divers  
Manager - Environmental Services  
Portland General Electric  
121 Southwest Salmon Street  
Mailstop 3WCTBR05  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Arya Behbehani-Divers:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Loren Dunn Esq.  
Beveridge & Diamond, PC.  
1001 Fourth Avenue  
Suite 4400  
Seattle, Washington 98154-1192

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Loren Dunn Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Ms. Elizabeth E. Howard  
Dunn Carey Allen Giggins & Tongue, LLP.  
RE: Portland Terminal Railroad Company  
851 Southwest Sixth Avenue  
Suite 1500  
Portland, Oregon 97204-1357

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Elizabeth E. Howard:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. A. Charles Steinwandel  
President  
Ross Island Sand & Gravel Company  
4315 Southeast McLoughlin Boulevard  
Portland, Oregon 97202

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. A. Charles Steinwandel:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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One North Wacker Drive  
Suite 4400  
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(312) 214-4584  
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Davis Zhen, Manager

Site Cleanup Unit 2

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OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Roger Krofft  
RK Storage and Warehousing, Inc.  
10937 Northwest Front Avenue  
Portland, Oregon 97231

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr Roger Krofft:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Robert L. Cope  
Grove, Jaskiewicz and Cobert  
RE: Ro-Mar Realty of Oregon, Inc.  
1730 M. Street Northwest  
Suite 400  
Washington, District of Columbia 20036

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Robert L. Cope:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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March 16, 2018

Mr. Robert L. Cope  
Grove, Jaskiewicz and Cobert  
RE: Ro-Mar Transportation Systems, Inc.  
1730 M. Street Northwest  
Suite 400  
Washington, District of Columbia 20036

Re: Portland Harbor Superfund Site, Portland, Oregon

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. A. Charles Steinwandel  
President  
K.F. Jacobsen & Company, Inc.  
4315 Southeast McLoughlin Boulevard  
Portland, Oregon 97202

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. A. Charles Steinwandel:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

Shortly after the ROD was issued, members of the third-party allocation group told EPA that they needed updated data and information to bring more certainty to the scope and cost of the cleanup in order to complete the allocation. Since the ROD anticipated initial post-ROD baseline sampling, on December 19, 2017, EPA entered into an administrative settlement for pre-remedial design baseline sampling (Pre-RD Agreement). In addition to the Pre-RD baseline sampling, remedial design is underway at the NW Natural/Siltronic Project Area and RM 11E Project Area.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Robert Wilhelm Jr.  
Vice President  
Rudie Wilhelm Warehouse Company  
3250 Northwest St. Helens Road  
Portland, Oregon 97296-0363

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Robert Wilhelm Jr.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Del Stephen  
President  
Rusco, Inc. dba Dura Industries  
4466 Northwest Yeon Avenue  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Del Stephen:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Reid G. Samuelson  
Samuelson Propertlies LP  
Re: Foster Poultry Farms  
5000 Edenhurst Avenue  
Los Angeles, California 90039

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Reid G. Samuelson:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Ms. S. Mae Fujita Numata  
Registered Agent for Schnitzer Investment Corp.  
1211 SW Fifth Avenue  
Suite 2250  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. S. Mae Fujita Numata:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Peter B. Saba  
Senior Vice President - General Counsel & Corporate Secretary  
Schnitzer Steel Industries, Inc.  
299 Southwest Clay  
Suite 350  
Portland, Oregon 97201

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Peter B. Saba:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
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CLEANUP

March 16, 2018

Mr. Robert D. Rich  
Vice President - Marine Services  
P.O. Box 10324  
Portland, Oregon 97296-0324

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Robert D. Rich:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Ms. Kim Lesniak  
Managing Counsel - Manufacturing & Regulatory  
Shell Oil Company  
910 Louisiana Street  
Houston, Texas 77002

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kim Lesniak:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a stylized flourish at the end.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Shell Oil Company  
P.O. Box 2463  
Houston, Texas 77252-2463

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Shell Oil Company:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Reid G. Samuelson  
Samuelson Propertlies LP  
Re: Shipyard Commerce Center, LLC.  
555 North Channel Avenue  
Portland, Oregon 97217

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Reid G. Samuelson:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Michael P. Dillinger  
Senior Counsel  
NuStar Energy  
RE: Shore Terminals LLC  
19003 IH-10 West  
San Antonio, Texas 78257

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Michael P. Dillinger:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Myron Burr  
Senior Manager  
Siltronic Corporation  
7200 Northwest Front Avenue  
M/S 50  
Portland, Oregon 97210-3676

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Myron Burr:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Michael Miller  
Vice President of Environmental, Health & Safety  
SPC Properties LLC  
2711 North Haskell Avenue  
Suite 3400  
Dallas, Texas 75204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Michael Miller:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Brian Sonnenberg Managing Partner  
Standard Steel Properties, LLC.  
3441 Northeast Guam Street  
Portland, Oregon 97210

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Brian Sonnenberg Managing Partner:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. James E. Benedict  
Cable Huston Benedict Haagensen & Lloyd LLP  
RE: Starlink Logistics, Inc.  
1001 Southwest Fifth Avenue  
Suite 2000  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. James E. Benedict:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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March 16, 2018

Mr. Pablo Martos  
Portland Harbor Superfund Specialist  
Oregon Department of State Lands  
775 Summer Street Northeast

Suite 100  
Salem, Oregon 97301

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Pablo Martos:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Mr. Paul R. Wirfs  
Deputy Geo-Environmental Manager  
Oregon Department of Transportation  
4040 Fairview Industrial Drive Southeast  
Salem, Oregon 97302

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Paul R. Wirfs:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Tom Leaptrott  
Steelhammer Properties. LLC.  
8524 North Crawford Street  
Portland, Oregon 97203

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Tom Leaptrott:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Rick Rudolf Esq.  
Vice President - General Counsel  
Sulzer USA Inc.  
245 Park Avenue  
27th Floor  
New York, New York 10167

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Rick Rudolf Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Yoshio Kurosaki  
President & CEO  
Summit Properties, Inc.  
4380 Southwest Macadam Avenue  
Suite 330  
Portland, Oregon 97239

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Yoshio Kurosaki:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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March 16, 2018

J.W. Ring Esq.  
Ring Bender LLP  
Re: The Marine Group LLC  
621 SW Morrison Street  
Suite 600  
Portland, Oregon 97205

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear J.W. Ring Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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March 16, 2018

Mr. Julius H. Leitz  
President & CEO  
Marine Salvage Consortium, Inc. dba Fred Devine Diving and Salvage Co.  
RE: BBD&R, Inc.  
6211 North Ensign  
Portland, Oregon 97217

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Julius H. Leitz:

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

J.W. Ring Esq.  
Ring Bender LLP  
Re: The Marine Salvage Consortium, Inc.  
621 SW Morrison Street  
Suite 600  
Portland, Oregon 97205

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear J.W. Ring Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Ms. Ronda P. Bayer  
Associate General Counsel  
The Valspar Corporation  
1101 South Third Street  
Minneapolis, Minnesota 55415

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Ronda P. Bayer:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
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March 16, 2018

Mr. Edmund J. Wood  
Trustee  
Re: TOC Holdings Company  
303 North 67th Street  
Seattle, Washington 98103-5209

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Edmund J. Wood:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Barnes & Thornburg LLP  
One North Wacker Drive  
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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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March 16, 2018

Deborah Crabbe Esq.  
Trustee Counsel  
Foster Pepper LLC  
Re: TOC Holdings Company  
303 North 67th Street  
Seattle, Washington 98101-5209

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Deborah Crabbe Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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One North Wacker Drive  
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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Willette DuBose  
HS&E Legal Specialist  
Phillips 66 Company  
PWC-08-8108-09  
3010 Briarpark Drive  
Houston, Texas 77042

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Willette DuBose:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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March 16, 2018

Sandra H. Waddell Esq.  
Managing Counsel  
Toyota Motor Sales, U.S.A., Inc.  
19001 South Western Avenue - HQ12  
Torrance, California 90501

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Sandra H. Waddell Esq.:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Karen A. Caaffee  
Managing Counsel, EHS  
Toyota Motor Sales, U.S.A., Inc.  
19001 South Western Avenue  
HQ11  
Torrance, California 90501

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Karen A. Caaffee:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a stylized flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
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**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Mr. Sam K. Reed  
Chairman of the Board and CEO  
Treehouse Foods, Inc.  
Two Westbrook Corporate Center  
Suite 1070  
Westchester, Illinois 60154

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Sam K. Reed:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Ms. Kathryn M. Silva  
General Counsel  
Zidell Companies  
Re: Triangle Park, LLC  
3121 Southwest Moody Avenue  
Portland, Oregon 97239

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kathryn M. Silva:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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CLEANUP

March 16, 2018

Ms. Kathryn Silva  
General Counsel  
Tube Forgings of America, Inc.  
3121 Southwest Moody Avenue  
Portland, Oregon 97239

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kathryn Silva:

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Davis Zhen, Manager

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Seattle, WA 98101-3140

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March 16, 2018

Ms. Megan McCulloch  
The Dow Chemical Company  
RE: Union Carbide Corporation  
2030 Dow Center  
Midland, Michigan 48674

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Megan McCulloch:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Robert Bylsma  
Regional Environmental Counsel  
Union Pacific Law Department  
Re: Union Pacific Railroad Company  
10031 Foothills Boulevard  
Suite 200  
Roseville, California 95747

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Robert Bylsma:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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CLEANUP

March 16, 2018

Colonel Steven R. Mills  
District Commander  
USACE Portland District  
P.O. Box 2946  
Portland, Oregon 97208-2946

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Colonel Steven R. Mills:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Kassandra Brown  
Attorney  
Bonneville Power Administration  
Mail Stop LN-7  
P.O. Box 3621  
Portland, Oregon 97208-3621

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kassandra Brown:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read "Davis Zhen", with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Commandant (CG-LMI-E)  
United States Coast Guard  
United States Coast Guard Stop 7213  
2701 Martin Luther King Jr. Avenue Southeast  
Washington, District of Columbia 20593-7213

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Commandant (CG-LMI-E):

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Ruth Kowalski  
Senior Assistant General Counsel  
Office of General Counsel  
Real Property Division (LR)  
RE: United States General Services Administration  
1800 F Street Northwest, Room 5137  
Washington, District of Columbia 20405

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Ruth Kowalski:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Michaela Noble  
Office of Chief Counsel  
U.S. Maritime Administration  
MAR-221  
Mail Stop 4  
1200 New Jersey Avenue  
Washington, District of Columbia 20590

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Michaela Noble:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Ms. Susannah Mitchell  
Office of the General Counsel  
United States Department of the Navy  
720 Kennon Street Southeast  
Building 36 - Room 233  
Washington Navy Yard, District of Columbia 20374-5013

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Susannah Mitchell:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

United States Department of the Treasury  
Office of the General Counsel  
United States Reconstruction Finance Corporation  
1500 Pennsylvania Avenue Northwest  
Washington, District of Columbia 20220

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear United States Department of the Treasury:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Site Cleanup Unit 2

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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Ms. Leslie R. Schenck  
Garvey Schubert Barer  
RE: Univar USA Inc.  
1191 Second Avenue  
18th Floor  
Seattle, Washington 98101

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Leslie R. Schenck:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Williette S. DuBose  
HS&E Legal Specialist  
Phillips 66 Company  
RE: Unocal Corporation  
PWC-08-8108-09  
3010 Briarpark Drive  
Houston, Texas 77042

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Williette S. DuBose:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Bruce White  
Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read 'Davis Zhen', with a long horizontal flourish extending to the right.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
Sean Sheldrake, ECL  
Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
Jim Woolford, OLEM  
Lori Houck Cora, ORC



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REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
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CLEANUP

March 16, 2018

Mr. Jeff Davis  
Asset Manager  
Davis Property & Investment  
Re: WMR LLC.  
22757 72nd Avenue South  
Suite E-106  
Kent, Washington 98032

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jeff Davis:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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CLEANUP

March 16, 2018

Mr. Jeffrey B. Groy  
Vice President - Senior Counsel/Environmental  
CBS Corporation Law Department  
2 East Mifflin Street  
Suite 200  
Madison, Wisconsin 53703

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Jeffrey B. Groy:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Erich Wilhelm  
RE: Wilhelm Trucking Company  
3250 Northwest St. Helens Road  
Portland, Oregon 97296-0363

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Erich Wilhelm:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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One North Wacker Drive  
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Chicago, IL 60606-2833  
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Davis Zhen, Manager

Site Cleanup Unit 2

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1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Mr. Arthur A. Riedel  
RE: Willimette Western Corporation  
(b) (6)  
P.O. Box 910  
Tillamook, Oregon 97141

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Mr. Arthur A. Riedel:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Chicago, IL 60606-2833  
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Sincerely,

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Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Jeannette C. Schuster  
Attorney  
Tonkon Torp LLP  
RE: Willamette Western Corporation  
1600 Pioneer Tower  
888 Southwest 5th Avenue  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Jeannette C. Schuster:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Kathryn M. Silva  
General Counsel  
Zidell Companies  
RE: Z Explorations, Inc.  
3121 Southwest Moody Avenue  
Portland, Oregon 97239

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kathryn M. Silva:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

Site Cleanup Unit 2

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Seattle, WA 98101-3140

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CLEANUP

March 16, 2018

Ms. Suzanne C. Lacampagne  
Miller Nash LLP  
RE: Z Explorations, Inc.  
111 Southwest Fifth Avenue  
Suite 3400  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Suzanne C. Lacampagne:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Barnes & Thornburg LLP  
One North Wacker Drive  
Suite 4400  
Chicago, IL 60606-2833  
(312) 214-4584  
Bruce.White@btlaw.com

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If you have questions or concerns about timeline set out above, you can call me at (206) 553-7660, or have your lawyer call Lori Houck Cora, Assistant Regional Counsel at (206) 553-1115.

Sincerely,

A handwritten signature in black ink, appearing to read "Davis Zhen", with a stylized flourish at the end.

Davis Zhen, Manager

Site Cleanup Unit 2

cc: Sheryl Bilbrey, ECL  
Cami Grandinetti, ECL  
Davis Zhen, ECL  
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Rebecca Chu, ECL  
Eva DeMaria, ECL  
Cyndy Mackey, OSRE  
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**UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION 10**

1200 Sixth Avenue, Suite 900  
Seattle, WA 98101-3140

OFFICE OF  
ENVIRONMENTAL  
CLEANUP

March 16, 2018

Ms. Kathryn M. Silva  
General Counsel  
Zidell Companies  
RE: Zidell Marine Corporation  
3121 Southwest Moody Avenue  
Portland, Oregon 97239

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Kathryn M. Silva:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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March 16, 2018

Ms. Suzanne C. Lacampagne  
Miller Nash LLP  
RE: Zidell Marine Corporation  
111 Southwest Fifth Avenue  
Suite 3400  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

Dear Ms. Suzanne C. Lacampagne:

I am writing on behalf of the U.S. Environmental Protection Agency, Region 10, Office of Environmental Cleanup (EPA), to inform you of EPA's proposed schedule for consent decree negotiations to implement the 2017 Portland Harbor Superfund Site Record of Decision (ROD). As you may know, EPA selected the remedy for cleaning up the river portion of the Site on January 3, 2017. As a party EPA has identified as potentially responsible for the cleanup costs, we are providing you with information to help you prepare for negotiations to settle your liability at the Site. This letter will also provide you with EPA's plans for cleanup work it expects to accomplish over the next couple of years.

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Davis Zhen, Manager

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March 16, 2018

Ms. Kathryn M. Silva  
General Counsel  
Zidell Companies  
RE: ZRZ Realty Company  
3121 Southwest Moody Avenue  
Portland, Oregon 97239

Re: Portland Harbor Superfund Site, Portland, Oregon

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March 16, 2018

Ms. Suzanne C. Lacampagne  
Miller Nash LLP  
RE: ZRZ Realty Company  
111 Southwest Fifth Avenue  
Suite 3400  
Portland, Oregon 97204

Re: Portland Harbor Superfund Site, Portland, Oregon

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