

Final

Phase 2 Focused
Remedial Investigation/
Feasibility Study
Health and Safety Plan

for the Diamond Head Oil Superfund Site Kearny, New Jersey

Prepared for: U.S. Environmental Protection Agency Region II 290 Broadway, New York

Prepared by:



CH2MHILL

99 Cherry Hill Road Parsippany, New Jersey

December, 2007

Prepared under: USACE Contract No. DACA87-02-D-0006 Task Order No. DH-02

Revised

CH2M HILL HEALTH AND SAFETY PLAN

This Health and Safety Plan (HASP) will be kept on the site during field activities and will be reviewed as necessary. The plan will be amended or revised as project activities or conditions change or when supplemental information becomes available. The plan adopts, by reference, the Standards of Practice (SOPs) in the CH2M HILL Corporate Health and Safety Program, Program and Training Manual, as appropriate. In addition, this plan adopts procedures in the project Work Plan. The Site Safety Coordinator (SSC) is to be familiar with these SOPs and the contents of this plan. CH2M HILL's personnel and subcontractors must sign Attachment 1.

Project Information and Description

PROJECT NO:

359471

CLIENT:

United States Army Corps of Engineers, Huntsville District & United States Environmental Protection Agency, Region II.

PROJECT/SITE NAME:

Diamond Head Oil Refinery

SITE ADDRESS:

VACANT LOT, adjacent to 1235 Harrison Avenue (Campbell

Foundry), Kearny, New Jersey 07032 (Hudson Co.)

CH2M HILL PROJECT MANAGER:

Juliana Hess/NJO

CH2M HILL OFFICE:

119 Cherry Hill Road

Suite# 300

Parsippany, NJ 07054

DATE HASP PREPARED:

05/17/2002

DATE HASP REVISED:

07/17/2007

DATE(S) OF SITE WORK:

08/31/2007 through 04/11/2008

SITE ACCESS:

Not Applicable

SITE SIZE:

15 acres

SITE TOPOGRAPHY:

Flat

PREVAILING WEATHER:

The moderate continental climate varies between average highs around 85° F in July to average lows near 23° F in January. The average amount of precipitation is 3.5 inches per month.

SITE DESCRIPTION AND HISTORY:

The site is a former oil refinery operation where dumping has occurred. Approximately 1/2 of the site (7 acres) is occupied by a landfill of construction and other miscellaneous debris. A geophysical survey has revealed no areas of buried drums. The other half of the site was occupied by tanks, a 5-acre oil lagoon and two buildings. The oil lagoon has been excavated and filled in and only the foundations of the building are currently present. Historic information suggests the presence of large LNAPL which CH2M Hill will attempt to delineate.

DESCRIPTION OF SPECIFIC TASKS TO BE PERFORMED:

The tasks involved in the Phase 2 Focused RI/FS will include the following:

- Soil investigation using a Geoprobe with Laser Induced Fluorescence (LIF).
- Abandoned landfill investigation consisting of linear trenching & test pits to observe contents of landfill.
- Trenching 30' for the installation of a pilot Air Sparge system.
- Operating pilot Air Sparge System.
- LNAPL Pumping /skimming recovery pilot test.
- Soil sample collection & shipment of hazardous samples to laboratories.
- Storage of hazardous waste in on-site 55 gallon drums.
- Waste storage of onsite non-hazardous soils.
- Confined space entry while cleaning 21k gallon frac tanks (by subcontractor).
- Construction of temporary roadways on site using bulldozer.
- Vegetation clearing by use of tractor/power sickle.
- Monitor airborne dust accumulation & control with water trucks and sprinklers.
- Wetlands work.

CH2MHILL

PROJECT CONTACTS LIST

This form shall be completed and updated as necessary by the Safety Coordinator. A copy of the completed form shall be posted in a prominent location onsite and/or attached to the CH2M HILL HSE plan.

Client:

United Stated Environmental Protection Agency (Region II)

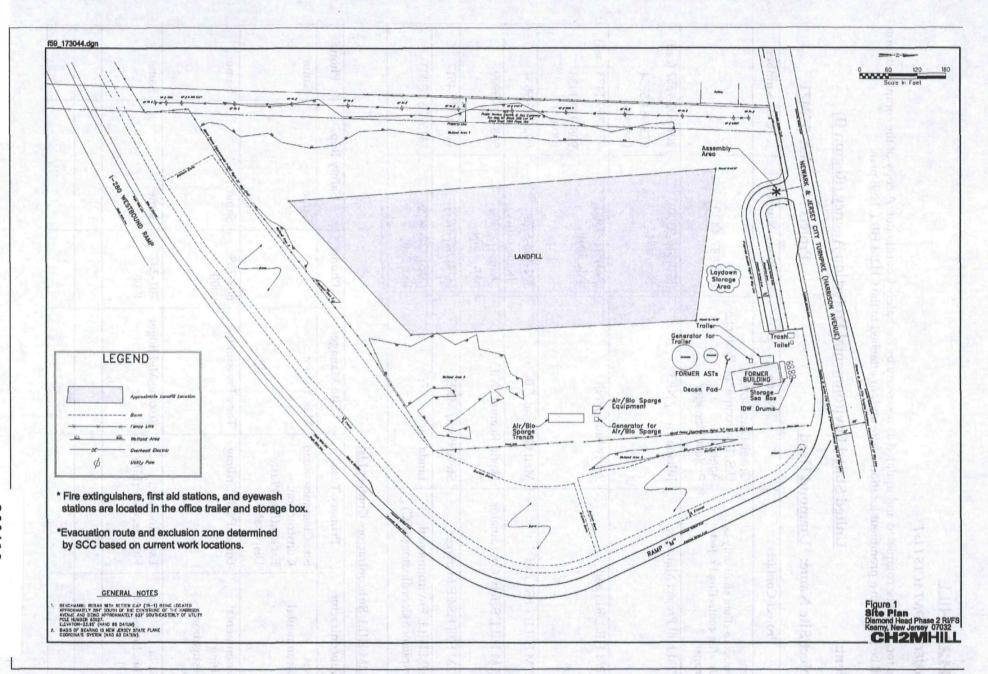
Project/Site Name: Diamond Head

Project Number: 359471

Project Contacts	Name	Phone Number	Cell Number
Client *Contact to client shall only be made after contacting Project Manager	Grisell Diaz-Cotto U.S. Environmental Protection Agency: Project Manager	212-637-4430	
CH2M Hill Project Manager	Juliana Hess/NJO	(973)316-9300 Ext. 4547	201-602-1557 (cell) 973-984-5734 (home)
CH2M HILL RI Lead	Andy Judd / NJO	(973)316-9300 Ext. 4540	973-769-1473 (cell) 908-979-1433 (home)
CH2M HILL - FS Lead	Matt Germon / BOS	802-453-5754 (home office)	802-349-9834
CH2M HILL Safety Coordinator	David Reamer/NJO	(973)316-9300 Ext. 4520	908-410-5999
CH2M Hill HS&E Manager	Steve Beck/MKE	(414) 847-0277	(414) 526-4517
CH2M HILL Environmental Compliance Coordinator (ECC)	Linda Ḥickok/SYR	(315) 422-8495 Ext. 229	(315) 751-3903

CH2M HILL Subcontractors Contact List

Subcontractor	Primary Task	Site Manager	Phone	Safety Rep.	Phone
Lewis Environmental	Site Clearance, Road Construction, Excavating, Waste Disposal	Max Yocum		Same	Same
Environmental Probing Investigations (EPI)	Direct Push Drilling	Tony Pressimone	609-758- 9000	Same	Same
Dakota Technologies Inc. (DTI)	Laser Induced Fluorescence (LIF)	Roxane Meidinger	701-237- 4908	Same	Same
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Tasks to be Performed Under this Plan

1.1 Description of Tasks

(Reference Field Project Start-up Form)

Refer to project documents (i.e., Work Plan) for detailed task information. A health and safety risk analysis (Section 1.2) has been performed for each task and is incorporated in this plan through task-specific hazard controls and requirements for monitoring and protection. Tasks other than those listed below require an approved amendment or revision to this plan before tasks begin. Refer to Section 8.2 for procedures related to "clean" tasks that do not involve hazardous waste operations and emergency response (Hazwoper).

1.1.1 Hazwoper-Regulated Tasks

- Geoprobe/Direct Push Technology with Laser Induced Fluorescence (LIF)
- Surveying
- Test pit excavation
- Installation and operation of Air Sparge pilot test.
- LNAPL pumping/skimming recovery
- Drilling & Monitoring Well installation
- Groundwater monitoring
- Soil Sampling
- Surface water sampling from shore
- Sediment sampling from shore
- Oversight of generated wastes loading for disposal.
- Cleaning Frac Tanks
- Monitoring and controlling dust
- IDW sampling

1.1.2 Non-Hazwoper-Regulated Tasks

Under specific circumstances, the training and medical monitoring requirements of federal or state Hazwoper regulations are not applicable. It must be demonstrated that the tasks can be performed without the possibility of exposure in order to use non-Hazwoper-trained personnel. Prior approval from the Health and Safety Manager (HSM) is required before these tasks are conducted on regulated hazardous waste sites.

TASKS

- Utility location
- Construction of temporary roadways
- Electrical installation
- Grubbing and Clearing with power sickle.
- Mechanical installations (equipment, pumps, etc.)
- Wetlands work

CONTROLS

- Brief on hazards, limits of access, and emergency procedures
- Post contaminant areas as appropriate (refer to Section 8.2 for details)
- Sample and monitor as appropriate (refer to Section 5.0)

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Task Hazard Analysis (Refer to Section 2 for hazard controls)

	TASKS												
POTENTIALHAZ ARDS	Drum sampling	Test pit/ Excava- tion	Drilling, & Well insta- llation	Ground- water monitoring, aquifer testing	Surface water and sediment sampling from the shore	Surveying	Dust moni- toring & suppr- ession	Observe loading of material for offsite disposal	Installation & operation of Air Sparge pilot test	LNAPL pumping & skimming	Soil Samp- ling	Cleaning Frac Tank	Oversight of Waste loading/ disposal
Flying debris/objects		Х	Х		Х		Х	X		X		X	X
Noise > 85dBA		X.	X						X		X	Х	х
Electrical	,	X	X	X	· ·				X			X	
Suspended loads		X	Х			·		X	Х				Х
Buried utilities, drums, tanks		Х	X							1			
Slip, trip, fall	Х	Х	X	Х	Х	X .	Х	х	Х	X	X	Х	·X
Back injury	Х	X	X <	Х	X		X		X			X	
Confined space entry		X				Х						Х	
Trenches / excavations		X							X				
Visible lightning	Х	Х	Х	Х	Х	х	Х			Х	Х	Х	X
Vehicle traffic							Х	х	Х	. X	X		X
Elevated work areas/falls		Х			Х								
Fires		X	X		Х								
Entanglement			X										
Drilling			X	·									
Heavy equipment		Х	X					Х			X		Х
Working near water					X								
Chemical Exposure	Х	X	X	X	X				Χ	Χ	X	X	
Biological Hazards	X	Χ	Χ	X	Χ	Х	X	X	X	Χ	_ X		X

1.3 Project HS&E Change Management Form

This evaluation form should be reviewed on a <u>continual basis</u> to determine if the current project-specific HASP adequately addresses ongoing project work, and it should be modified whenever, new tasks are contemplated or changed conditions are encountered.

Project Task: Phase 2 Focused RI/FS Activity Manager: Juliana Hess/NJO Project Number: 359471 Project Name: Diamond Head **Evaluation Checklist** Yes No 1. Has CH2M HILL staff changed? 2. Has a new subcontractor been added to the project? 3. Is any chemical or product to be used that is not listed in Attachment 7 of the plan? 4. Are all tasks addressed in Section 1.1 of the project-specific HASP? 5. Have new contaminants or higher than anticipated levels of original contaminants been encountered?

If the answer is "YES" to Questions 1-3, a HASP revision is NOT needed. Please take the following actions:

Have other safety, equipment, activity, or environmental hazards been encountered that

- Confirm that the staff's medical and training status is current—check training records at: http://www.int.ch2m.com/hands (or contact your regional SPA) and confirm subcontractor qualifications.
- Confirm with the project KA that subcontractor safety performance has been reviewed and is acceptable.
- Confirm with H&S that subcontractor safety procedures have been reviewed and are acceptable.

If the answer is "YES" to Questions 4-6, a HASP revision MAY BE NEEDED. To determine if a revision is needed, please contact HS&E directly or complete the field project start-up form at: http://www.int.ch2m.com/hsdocgen/fppricing.asp.

2 Hazard Controls

are not addressed in Section 2.1 of the plan?

This section provides safe work practices and control measures used to reduce or eliminate potential hazards. These practices and controls are to be implemented by the party in control of either the site or the particular hazard. CH2M HILL employees and subcontractors must remain aware of the hazards affecting them regardless of who is responsible for controlling the hazards. CH2M HILL employees and subcontractors who do not understand any of these provisions should contact the SSC for clarification.

In addition to the controls specified in this section, Project-Activity Self-Assessment Checklists are contained in Attachment 6. These checklists are to be used to assess the adequacy of CH2M HILL and subcontractor site-specific safety requirements. The objective of the self-assessment process is to identify gaps in project safety performance, and prompt for corrective actions in addressing these gaps. Self-assessment checklists should be completed early in the project, when tasks or conditions change, or when otherwise specified by the HSM. The self-assessment checklists, including documented corrective actions, should be made part of the permanent project records, and be promptly submitted to the HSM.

Project-specific frequency for completing self-assessments: Initially and as conditions change.

2.1 Project-Specific Hazards

2.1.1 Inclement Weather

- Work may proceed in light rain- wear rain gear.
- Exposure to slips, trips and falls is increased during rainy and snowing conditions.
- Take cover in field vehicle during adverse weather conditions (High winds, heavy rain).
 - Work shall cease and cover sought in the event of lightning or tornado warnings.
 - Identify "Take Shelter" areas before starting project.
 - Work may proceed in light rain- wear rain gear.
- Notify the Project Manager and Client Representative after shelter has been sought.

Adverse weather conditions requiring immediate suspension of field work activities are defined as the following:

- Thunder or lightning. Thunderstorm watches or warning, as the situation warrants, will be used as an alert to
 potential electric activity. Typically, a 30-minute stand-down occurs to allow the storm cell to pass the area. If
 lightning or thunder is observed within the stand down period, the 30-minute time frame is extended until
 electrical activity ceases.
- Sustained wind speeds of 20 miles per hour (mph) or wind gusts of 25 mph for boating activities.
- Sustained wind speeds of 25 mph or wind gusts of 35 mph for high profile work where wind chill is not a factor, i.e., greater than 60°F.
- Sustained_wind_speeds of 40 mph or wind gusts of 45 mph for non-high profile work.
- Moderate rain and/or snow fall of 0.11 to 0.3 inch per hour during hoisting activities. Freezing rain is also cause for suspension of hoist use.
- An equivalent wind chill factor of -24°F on the wind chill factor chart (below) will trigger systematic shut down of all non-emergency work activities.
- A tornado/hurricane warning for the general area or county will suffice in requiring a general work stoppage.
- If you are inadvertently caught outside in a thunder/lightning storm, take the following precautions:
 - Seek shelter among densely wooded areas.
 - Avoid lone trees as shelter.
 - Avoid open, bare areas.
 - Do not cross water bodies.

2.1.2 Field Vehicle & Rental Car Usage

- Familiarize yourself with vehicle features.
 - Mirror adjustments, seat adjustments, cruise control features, etc.
 - Pre-program radio stations.
- Ensure snow, ice and fog is completely removed from windows prior to driving.
- Review driving directions prior to departing
- Inspect vehicle prior to departure (tire pressure, tread, signals, horn, lights).
- Adjust headrest to proper position.
- Always wear seatbelt while operating vehicle.
- Inquire; and obtain, a vehicle pass from the client if required.
- Observe warning signs, yield to traffic, and observe all posted traffic signs.
- Pull off the road, put the car in park and turn on flashers before talking on a mobile phone.
- Maintain both a First Aid kit, Bloodborne Pathogens kit and Fire Extinguisher in the field vehicle at all times.
- Close car doors slowly and carefully. Fingers can get pinched in doors or in the trunk.
- Use a spotter when backing up near monitoring wells.
- Turn off vehicle when leaving it. Leave keys in vehicle.
- Maintain valuables in the trunk.

2.1.3 Groundwater & Soil Sampling

- Wear the appropriate PPE when sampling, including safety glasses, nitrile gloves, and steel toe boots (refer to Section 4).
- Monitor headspace of wells prior to sampling to minimize any vapor inhalation (refer to Section 5 on air monitoring).
- Use caution when opening well lids. Wells may contain poisonous spiders, hornet or wasp nests.
- Use the appropriate lifting procedures (see Master HASP) when unloading equipment and sampling at each
 well.
- Avoid sharp edges on well casings.
- If dermal contact with the groundwater and acid used in sample preservation, wash exposed skin thoroughly with soap and water.
- Avoid eating and drinking on site and during sampling.
- Use ear plugs during sampling if sampling involves a generator.
- Containerize all purge water and transport to the appropriate storage area.

2.1.4 Working around Material Handling Equipment

- Never approach operating equipment from the rear. Always make positive contact with the operator, and confirm that the operator has stopped the motion of the equipment.
- Never approach the side of operating equipment; remain outside of the swing and turning radius.
- Maintain distance from pinch points of operating equipment.
- Because heavy equipment may not be equipped with properly functioning reverse signal alarms, never turn
 your back on any operating equipment.
- Never climb onto operating equipment or operate contractor/subcontractor equipment.
- Never ride contractor/subcontractor equipment unless it is designed to accommodate passengers; equipped with firmly attached passenger seat.
- Never work or walk under a suspended load.
- Never use equipment as a personnel lift; do not ride excavator buckets or crane hooks.
- Always stay alert and maintain a safe distance from operating equipment, especially equipment on cross slopes and unstable terrain.

2.1.5 Slips, Trips, and Falls

- Institute and maintain good housekeeping practices.
- Pick up tools and debris in the work area.
- Walk or climb only on equipment and/or surfaces designed for personnel access.
- Be aware of poor footing and potential slipping and tripping hazards in the work area.

2.1.6 Drilling and Direct Push Technology

(Reference CH2M HILL SOP HS-204, Drilling)

- Only authorized personnel are permitted to operate drill rigs.
- Stay clear of areas surrounding drill rigs during every startup.
- Stay clear of the rotating augers and other rotating components of drill rigs.
- Stay as clear as possible of all hoisting operations. Loads shall not be hoisted overhead of personnel.
- Do not wear loose-fitting clothing or other items such as rings or watches that could get caught in moving parts.
 Long hair should have it restrained.
- If equipment becomes electrically energized, personnel shall be instructed not to touch any part of the
 equipment or attempt to touch any person who may be in contact with the electrical current. The utility
 company or appropriate party shall be contacted to have line de-energized prior to approaching the equipment.
- Smoking around drilling operations is prohibited.
- The Site Safety Coordinator shall complete a Self-Assessment Checklist for Drilling, initially, when conditions
 change and periodically thereafter. Refer to Attachment 6 of this HASP.

2.1.7 Test Pit Excavation

(Reference CH2M HILL SOP HS-307, Excavations)

- Do not enter the excavations unless completely necessary, and only after the competent person has completed the daily inspection and has authorized entry.
- Follow all excavation entry requirements established by the competent person.
- Do not enter excavations where protective systems are damaged or unstable.
- Do not enter excavations where objects or structures above the work location may become unstable and fall into the excavation.
- Do not enter excavations with the potential for a hazardous atmosphere until the air has been tested and found to be at safe levels.
- Do not enter excavations with accumulated water unless precautions have been taken to prevent excavation cave-in.
- H&S Self-Assessment Checklist Excavations, found in Attachment 6 of this plan, should be used to evaluate excavations prior to entry.

2.1.8 Earthmoving Equipment

(Reference CH2M HILL SOP HS-306, Earthmoving Equipment)

- Only authorized personnel are permitted to operate earthmoving equipment.
- Maintain safe distance from operating equipment and stay alert of equipment movement. Avoid positioning
 between fixed objects and operating equipment and equipment pinch points, remain outside of the equipment
 swing and turning radius. Pay attention to backup alarms, but not rely on them for protection. Never turn your
 back on operating equipment.
- Approach-operating equipment only after receiving the operator's attention. The operator shall acknowledge your presence and stop movement of the equipment. Caution shall be used when standing next to idle equipment; when equipment is placed in gear it can lurch forward or backward. Never approach operating equipment from the side or rear where the operator's vision is compromised.
- When required to work in proximity to operating equipment, wear high-visibility vests to increase visibility to
 equipment operators. For work performed after daylight hours, vests shall be made of reflective material or
 include a reflective stripe or panel.
- Do not ride on earthmoving equipment unless it is specifically designed to accommodate passengers. Only ride in seats that are provided for transportation and that are equipped with seat belts.
- Stay as clear as possible of all hoisting operations. Loads shall not be hoisted overhead of personnel.
- Earthmoving equipment shall not be used to lift or lower personnel.
- If equipment becomes electrically energized, personnel shall be instructed not to touch any part of the
 equipment or attempt to touch any person who may be in contact with the electrical current. The utility
 company or appropriate party shall be contacted to have line de-energized prior to approaching the equipment.

2.1.9 Working Above or Near Water

- Fall protection should be provided to prevent personnel from falling into water. Where fall protection systems are not provided and the danger of drowning exists, U.S. Coast Guard-approved personal flotation devices (PDFs), or life jacket, shall be worn.
- Inspect PFDs prior to use. Do not use defective PFDs.
- A life-saving skiff must be provided for emergency rescue.
- A minimum of one ring buoy with 90 feet of 3/8-inch solid-braid polypropylene (or equal) rope must be provided for emergency rescue.

2.1.10 Survey Lasers

- Laser beams used in surveying may be hazardous to the eyes.
- The severity of the hazard depends on the type of laser and its power.
- Avoid direct eye contact with the beam.
- This is most important when wearing corrective eyeglasses which can intensify the beam's focus on the retina.
- Lasers used in surveying are usually low power.
- Lasers must be posted with safety warning signs.

2.1.11 Hand and Power Tools

- Tools shall be inspected prior to use and damaged tools will be tagged and removed from service.
- Hand tools will be used for their intended use and operated in accordance with maunfacturer instructions and design limitations;
- Maintain all hand and power tools in a safe condition.
- Use PPE (such as gloves, safety glasses, earplugs, and face shields) when exposed to a hazard from a tool.
- Do not carry or lower a power tool by its cord or hose.
- Portable power tools will be plugged into GFCI protected outlets; and
- Portable power tools will be Underwriters Laboratories (UL) listed and have a three-wire grounded plug or be double insulated.
- Disconnect tools from energy sources when they are not in use, before servicing and cleaning them, and when changing accessories (such as blades, bits, and cutters).
- Safety guards on tools must remain installed while the tool is in use and must be promptly replaced after repair or maintenance has been performed.
- Store tools properly in a place where they will not be damaged or come in contact with hazardous materials.
- If a cordless tool is connected to its recharge unit, both pieces of equipment must conform strictly with electrical standards and manufacturer's specifications.
- Tools used in an explosive environment must be rated for work in that environment (that is, intrinsically safe, spark-proof, etc.).
- When using a knife or blade tool, stroke or cut away from the body with a smooth motion. Be careful not to use excessive force that could damage the tool, the material being cut, or unprotected hands.
- Working with manual and pistol-grip hand tools may involve highly repetitive movement, extended elevation, constrained postures, and/or awkward positioning of body members (for example, hand, wrist, arm, shoulder, neck, etc.). Consider alternative tool designs, improved posture, the selection of appropriate materials, changing work organization, and sequencing to prevent muscular, skeletal, repetitive motion, and cumulative trauma stressors

2.1.12 Pressure Washing

To Prevent Malfunction

- Review operation manual before initial use.
- Ensure connections are correctly attached and tight.
- Inspect hoses (no broken braids, flat surfaces, or damaged threads).
- Perform a pre-operation check before each use.

• During Pressure Washing Operations

- Only capable and qualified persons operate equipment.
- Water pressure at the nozzle tip shall be less than 3,600 psig.
- The operator shall always maintain a firm grip on the lance
- The operator shall not place their hand or body in front of the wand while it is operating.
- The wand trigger shall never be tied or blocked in the open position.
- The operator shall not direct the water stream towards people or electrical components.
- Shut off equipment when not in use.
- Prevent the formation of standing water or ice.

• Personal Protective Equipment

- At a minimum, eye protection and footwear with slip resistant souls and ankle support are required.
- Consult Material Safety Data Sheets (MSDS's) if detergents are used.

Equipment Set Up:

- Where possible, place motor outside to prevent build up of carbon monoxide.
- When it is not possible to place the motor outside, place it near an open door and monitor for CO.

Refueling

- Never refuel a gas engine until it is turned off and had a chance to cool.
- Store extras fuel in an approved metal fuel can.
- Have a fire extinguisher readily available.

2.1.13 Confined Space Entry

(Reference CH2M HILL SOP HS-203, Confined Space Entry)

CH2M HILL staff are not authorized to enter confined spaces on this project. Confined space entry requires additional health and safety procedures, training, and a permit. If conditions change such that confined-space entry is necessary, contact the HSM to develop the required entry permit.

When planned activities will not include confined-space entry, permit-required confined spaces accessible to CH2M HILL personnel are to be identified before the task begins. The SSC is to confirm that permit spaces are properly posted or that employees are informed of their locations and hazards.

Reference the Confined Space Entry SOP (HSE-203) for more information.

The following requirements must be met by CH2M HILL's Subcontractor prior to permit-required confined space entry:

- Complete an Activity Hazard Analysis (AHA) prior to commencing the task. This AHA must be reviewed and accepted by the CH2M HILL Health and Safety Dept. prior to entry- **Refer to Attachment 10**.
- Submission of subcontractor staff training records for Confined Space Entry must be submitted to the project staff and retained for the duration of the contract.
- Complete a Confined Space Entry Permit (CSEP)- Refer to Attachment 5.
- Attend a pre-entry briefing conducted by the entry supervisor if you will be entering or attending permitrequired confined spaces.
- Verify that the entry supervisor has authorized entry and that all permit or certificate requirements have been satisfied.
- Limits entry into the space only to those listed on the Authorization/Accountability Log.
- Conducts atmospheric monitoring at the frequency specified on the permit and results are within acceptable safe levels.

The following requirements must be met during permit-required confined space entry:

- Maintain communication between the attendant and entrants to enable the attendant to monitor entrant status.
- Use equipment specified on the permit or certificate accordingly.
- Follow all permit or certificate requirements.
- Evacuate the space upon orders of the attendant or entry supervisor, when an alarm is sounded, or when a prohibited condition or dangerous situation is recognized.
- Inform the entry supervisor of any hazards confronted or created in the space or any problems encountered during entry.

2.1.14 IDW Drum Sampling

Personnel are permitted to handle and/or sample drums containing investigation-derived waste (IDW) only; handling or sampling other drums requires a plan revision or amendment approved by the CH2M HILL HSM. The following control measures will be taken when sampling drums containing IDW:

- Minimize transportation of drums.
- Sample only labeled drums or drums known to contain IDW.
- Use caution when sampling bulging or swollen drums. Relieve pressure slowly.
- If drums contain, or potentially contain, flammable materials, use non-sparking tools to open.
- Picks, chisels, and firearms may not be used to open drums.
- Reseal bung holes or plugs whenever possible.
- Avoid mixing incompatible drum contents.
- Sample drums without leaning over the drum opening.
- Transfer the content of drums using a method that minimizes contact with material.

2.2 General Hazards

2.2.1 General Practices and Housekeeping

(Reference CH2M HILL SOP HS-209, General Practices)

- Site work should be performed during daylight hours whenever possible. Work conducted during hours of darkness require enough illumination intensity to read a newspaper without difficulty.
- Good housekeeping must be maintained at all times in all project work areas.
- Common paths of travel should be established and kept free from the accumulation of materials.
- Keep access to aisles, exits, ladders, stairways, scaffolding, and emergency equipment free from obstructions.
- Provide slip-resistant surfaces, ropes, and/or other devices to be used.
- Specific areas should be designated for the proper storage of materials.
- Tools, equipment, materials, and supplies shall be stored in an orderly manner.
- As work progresses, scrap and unessential materials must be neatly stored or removed from the work area.
- Containers should be provided for collecting trash and other debris and shall be removed at regular intervals.
- All spills shall be quickly cleaned up. Oil and grease shall be cleaned from walking and working surfaces.

2.2.2 Hazard Communication

(Reference CH2M HILL SOP HS-107, Hazard Communication)

The SSC is to perform the following:

- Complete an inventory of chemicals brought on site by CH2M HILL using Attachment 2.
- Confirm that an inventory of chemicals brought on site by CH2M HILL subcontractors is available.
- Request or confirm locations of Material Safety Data Sheets (MSDSs) from the client, contractors, and subcontractors for chemicals to which CH2M HILL employees potentially are exposed.
- Before or as the chemicals arrive on site, obtain an MSDS for each hazardous chemical.
- Label chemical containers with the identity of the chemical and with hazard warnings, and store properly.
- Give employees required chemical-specific HAZCOM training using Attachment 3.
- Store all materials properly, giving consideration to compatibility, quantity limits, secondary containment, fire prevention, and environmental conditions.

2.2.3 Shipping and Transportation of Chemical Products

(Reference CH2M HILL's Procedures for Shipping and Transporting Dangerous Goods)

Chemicals brought to the site might be defined as hazardous materials by the U.S. Department of Transportation (DOT). All staff who ship the materials or transport them by road must receive CH2M HILL training in shipping dangerous goods. All hazardous materials that are shipped (e.g., via Federal Express) or are transported by road must be properly identified, labeled, packed, and documented by trained staff. Contact the HSM or the Equipment Coordinator for additional information.

2.2.4 Compressed Gas Cylinders

- Valve caps must be in place when cylinders are transported, moved, or stored.
- Cylinder valves must be closed when cylinders are not being used and when cylinders are being moved.
- Cylinders must be secured in an upright position at all times.
- Cylinders must be shielded from welding and cutting operations and positioned to avoid being struck or knocked over; contacting electrical circuits; or exposed to extreme heat sources.
- Cylinders must be secured on a cradle, basket, or pallet when hoisted; they may not be hoisted by choker slings.

2.2.5 Lifting

(Reference CH2M HILL SOP HS-112, Lifting)

- Proper lifting techniques must be used when lifting any object.
 - Plan storage and staging to minimize lifting or carrying distances.
 - Split heavy loads into smaller loads.
 - Use mechanical lifting aids whenever possible.
 - Have someone assist with the lift -- especially for heavy or awkward loads.
 - Make sure the path of travel is clear prior to the lift.

2.2.6 Fire Prevention

(Reference CH2M HILL SOP HS-208, Fire Prevention)

- Fire extinguishers shall be provided so that the travel distance from any work area to the nearest extinguisher is
 less than 100 feet. When 5 gallons or more of a flammable or combustible liquid is being used, an extinguisher
 must be within 50 feet. Extinguishers must:
 - be maintained in a fully charged and operable condition,
 - be visually inspected each month, and
 - undergo a maintenance check each year.
- The area in front of extinguishers must be kept clear.
- Post "Exit" signs over exiting doors, and post "Fire Extinguisher" signs over extinguisher locations.
- Combustible materials stored outside should be at least 10 feet from any building.
- Solvent waste and oily rags must be kept in a fire resistant, covered container until removed from the site.
- Flammable/combustible liquids must be kept in approved containers, and must be stored in an approved storage cabinet.

2.2.7 Electrical

(Reference CH2M HILL SOP HS-206, Electrical)

- Only qualified personnel are permitted to work on unprotected energized electrical systems.
- Do not tamper with electrical wiring and equipment unless qualified to do so. All electrical wiring and equipment must be considered energized until lockout/tagout procedures are implemented.
- Inspect electrical equipment, power tools, and extension cords for damage prior to use. Do not use defective electrical equipment, remove from service.
- All temporary wiring, including extension cords and electrical power tools, must have ground fault circuit interrupters (GFCIs) installed.
- Extension cords must be:
 - equipped with third-wire grounding.
 - covered, elevated, or protected from damage when passing through work areas.
 - protected from pinching if routed through doorways.
 - not fastened with staples, hung from nails, or suspended with wire.
- Electrical power tools and equipment must be effectively grounded or double-insulated UL approved.
- Operate and maintain electric power tools and equipment according to manufacturers' instructions.
- Maintain safe clearance distances between overhead power lines and any electrical conducting material unless the power lines have been de-energized and grounded, or where insulating barriers have been installed to prevent physical contact. Maintain at least 10 feet from overhead power lines for voltages of 50 kV or less, and 10 feet plus ½ inch for every 1 kV over 50 kV.
- Temporary lights shall not be suspended by their electric cord unless designed for suspension. Lights shall be protected from accidental contact or breakage.
- Protect all electrical equipment, tools, switches, and outlets from environmental elements.

2.2.8 Stairways and Ladders

(Reference CH2M HILL SOP HS-214, Stairways and Ladders)

- Stairway or ladder is generally required when a break in elevation of 19 inches or greater exists.
- Personnel should avoid using both hands to carry objects while on stairways; if unavoidable, use extra
 precautions.
- Personnel must not use pan and skeleton metal stairs until permanent or temporary treads and landings are provided the full width and depth of each step and landing.
- Ladders must be inspected by a competent person for visible defects prior to each day's use. Defective ladders must be tagged and removed from service.
- Ladders must be used only for the purpose for which they were designed and shall not be loaded beyond their rated capacity.
- Only one person at a time shall climb on or work from an individual ladder.
- User must face the ladder when climbing; keep belt buckle between side rails
- Ladders shall not be moved, shifted, or extended while in use.
- User must use both hands to climb; use rope to raise and lower equipment and materials
- Straight and extension ladders must be tied off to prevent displacement
- Ladders that may be displaced by work activities or traffic must be secured or barricaded
- Portable ladders must extend at least 3 feet above landing surface
- Straight and extension ladders must be positioned at such an angle that the ladder base to the wall is one-fourth of the working length of the ladder
- Stepladders are to be used in the fully opened and locked position
- Users are not to stand on the top two steps of a stepladder; nor are users to sit on top or straddle a stepladder
- Fixed ladders > 24 feet in height must be provided with fall protection devices.
- Fall protection should be considered when working from extension, straight, or fixed ladders greater than six feet from lower levels and both hands are needed to perform the work, or when reaching or working outside of the plane of ladder side rails.

2.2.9 Procedures for Locating Buried Utilities

Local Utility Mark-Out Service

Name: "One Call" Phone: 1-800-272-1000

- Where available, obtain utility diagrams for the facility.
- Review locations of sanitary and storm sewers, electrical conduits, water supply lines, natural gas lines, and fuel tanks and lines.
- Review proposed locations of intrusive work with facility personnel knowledgeable of locations of utilities.
 Check locations against information from utility mark-out service.
- Where necessary (e.g., uncertainty about utility locations), excavation or drilling of the upper depth interval should be performed manually
- Monitor for signs of utilities during advancement of intrusive work (e.g., sudden change n advancement of auger or split spoon).
- When the client or other onsite party is responsible for determining the presence and locations of buried utilities, the SSC should confirm that arrangement.

2.2.10 Heat Stress (Reference CH2M HILL SOP HS-211, Heat and Cold Stress)

- Drink 16 ounces of water before beginning work. Disposable cups and water maintained at 50°F to 60°F should be available. Under severe conditions, drink 1 to 2 cups every 20 minutes, for a total of 1 to 2 gallons per day. Do not use alcohol in place of water or other nonalcoholic fluids. Decrease your intake of coffee and caffeinated soft drinks during working hours.
- Acclimate yourself by slowly increasing workloads (e.g., do not begin with extremely demanding activities).
- Use cooling devices, such as cooling vests, to aid natural body ventilation. These devices add weight, so their use should be balanced against efficiency.
- Use mobile showers or hose-down facilities to reduce body temperature and cool protective clothing.
- Conduct field activities in the early morning or evening and rotate shifts of workers, if possible.
- Avoid direct sun whenever possible, which can decrease physical efficiency and increase the probability of heat stress. Take regular breaks in a cool, shaded area. Use a wide-brim hat or an umbrella when working under direct sun for extended periods.
- Provide adequate shelter/shade to protect personnel against radiant heat (sun, flames, hot metal).
- Maintain good hygiene standards by frequently changing clothing and showering.
- Observe one another for signs of heat stress. Persons who experience signs of heat syncope, heat rash, or heat cramps should consult the SSC to avoid progression of heat-related illness.

SYMPTO	SYMPTOMS AND TREATMENT OF HEAT STRESS								
• •	Heat Syncope	Heat Rash	Heat Cramps	Heat Exhaustion	Heat Stroke				
Signs and Symptoms	Sluggishness or fainting while standing erect or immobile in heat.	Profuse tiny raised red blister-like vesicles on affected areas, along with prickling sensations during heat exposure.	Painful spasms in muscles used during work (arms, legs, or abdomen); onset during or after work hours.	Fatigue, nausea, headache, giddiness; skin clammy and moist; complexion pale, muddy, or flushed; may faint on standing; rapid thready pulse and low blood pressure; oral temperature normal or low	Red, hot, dry skin; dizziness; confusion; rapid breathing and pulse; high oral temperature.				
Treatment	Remove to cooler area. Rest lying down. Increase fluid intake. Recovery usually is prompt and complete.	Use mild drying lotions and powders, and keep skin clean for drying skin and preventing infection.	Remove to cooler area. Rest lying down. Increase fluid intake.	Remove to cooler area. Rest lying down, with head in low position. Administer fluids by mouth. Seek medical attention.	Cool rapidly by soaking in coolbut not coldwater. Call ambulance, and get medical attention immediately!				

Monitoring Heat Stress

These procedures should be considered when the ambient air temperature exceeds 70°F, the relative humidity is high (>50 percent), or when workers exhibit symptoms of heat stress.

The heart rate (HR) should be measured by the radial pulse for 30 seconds, as early as possible in the resting period. The HR at the beginning of the rest period should not exceed 100 beats/minute, or 20 beats/minute above resting pulse. If the HR is higher, the next work period should be shortened by 33 percent, while the length of the rest period stays the same. If the pulse rate still exceeds 100 beats/minute at the beginning of the next rest period, the work cycle should be further shortened by 33 percent. The procedure is continued until the rate is maintained below 100 beats/minute, or 20 beats/minute above resting pulse.

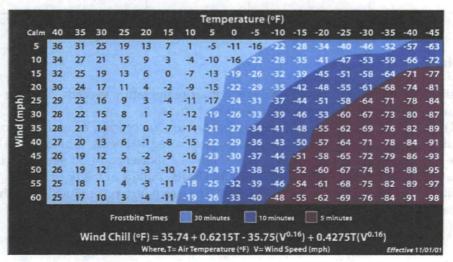
2.2.11 Cold Stress

(Reference CH2M HILL SOP HS-211, Heat and Cold Stress)

- Be aware of the symptoms of cold-related disorders, and wear proper, layered clothing for the anticipated fieldwork. Appropriate rain gear is a must in cool weather.
- Consider monitoring the work conditions and adjusting the work schedule using guidelines developed by the U.S. Army (wind-chill index) and the National Safety Council (NSC).
- Wind-Chill Index is used to estimate the combined effect of wind and low air temperatures on exposed skin.
 The wind-chill index does not take into account the body part that is exposed, the level of activity, or the amount or type of clothing worn. For those reasons, it should only be used as a guideline to warn workers when they are in a situation that can cause cold-related illnesses.
- NSC Guidelines for Work and Warm-Up Schedules can be used with the wind-chill index to estimate work and
 warm-up schedules for fieldwork. The guidelines are not absolute; workers should be monitored for symptoms
 of cold-related illnesses. If symptoms are not observed, the work duration can be increased.
- Persons who experience initial signs of immersion foot, frostbite, hypothermia should consult the SSC to avoid progression of cold-related illness.
- Observe one another for initial signs of cold-related disorders.
- Obtain and review weather forecast be aware of predicted weather systems along with sudden drops in temperature, increase in winds, and precipitation.

Saluri por l	Immersion (Trench) Foot	Frostbite	Hypothermia
Signs and Symptoms	Feet discolored and painful; infection and swelling present.	Blanched, white, waxy skin, but tissue resilient; tissue cold and pale.	Shivering, apathy, sleepiness; rapid drop in body temperature, glassy stare; slow pulse; slow respiration.
Treatment	Seek medical treatment immediately.	Remove victim to a warm place. Re-warm area quickly in warm-but not hot-water. Have victim drink warm fluids, but not coffee or alcohol. Do not break blisters. Elevate the injured area, and get medical attention.	Remove victim to a warm place. Have victim drink warm fluids, but not coffee or alcohol. Get medical attention.





2.3 Biological Hazards and Controls

2.3.1 Bloodborne Pathogens

(Reference CH2M HILL SOP HS-202, Bloodborne Pathogens)

Exposure to bloodborne pathogens may occur when rendering first aid or CPR, or when coming into contact with landfill waste or waste streams containing potentially infectious material. Exposure controls and personal protective equipment (PPE) are required as specified in CH2M HILL SOP HS-202, *Bloodborne Pathogens*. Hepatitis B vaccination must be offered before the person participates in a task where exposure is a possibility.

2.3.2 Bees and other insect stings

- Bee and other stinging insects may be encountered almost anywhere and may present a serious hazard, particularly to people who are allergic.
- Watch for and avoid nests.
- Keep exposed skin to a minimum.
- Carry a kit if you have had allergic reactions in the past, and inform the SSC and/or buddy.
- If a stinger is present, remove it carefully with tweezers.
- Wash and disinfect the wound, cover it, and apply ice.
- Watch for allergic reaction; seek medical attention if a reaction develops.

2.3.3 Feral Dogs

- Equip each field team with "Dog Repellant" spray.
 - Read manufactures instructions.
 - Position yourself up-wind if possible before using.
 - Only use if attacked-- not just threatened.
- Avoid all dogs both leashed and stray.
- Don't disturb a dog while it is sleeping, eating or caring for puppies.
- If a dog approaches to sniff you stay still.
- An aggressive dog has a tight mouth, flattened ears and a direct stare. The hair on the back of it's neck and front shoulders (hackles) may stand up.
- If you're threatened by a dog, remain calm don't scream and avoid eye contact.
- If you say anything, speak calmly and firmly.
- Don't turn and run try to stay still until the dog leaves, or back away slowly until the dog is out of sight or you have reached safety (e.g., vehicle).
- If attacked, retreat to vehicle or attempt to place something between you and the dog.
- If you fall or are knocked to the ground, curl into a ball with your hands over your head and neck, and protect your face.
- If bitten, immediately scrub the bite site vigorously with soap and water.
- Report the incident to the local authorities.
- Seek medical attention as soon as possible.

2.3.4 Snakes

- Snakes typically are found in underbrush and tall grassy areas.
- If you encounter a snake, stay calm and look around; there may be other snakes.
- Turn around and walk away on the same path you used to approach the area.
- If a person is bitten by a snake, wash and immobilize the injured area, keeping it lower than the heart if possible.
- Seek medical attention immediately.
- DO NOT apply ice, cut the wound, or apply a tourniquet.
- Try to identify the type of snake: note color, size, patterns, and markings.

2.3.5 Poison Ivy and Poison Sumac

- Poison ivy, poison oak, and poison sumac typically are found in brush or wooded areas.
- They are more commonly found in moist areas or along the edges of wooded areas.
- Become familiar with the identity of these plants.
- Wear protective clothing that covers exposed skin and clothes.
- Avoid contact with plants and the outside of protective clothing. If skin contacts a plant, wash the area with soap and water immediately.
- If the reaction is severe or worsens, seek medical attention. SEE ATTACHMENT 8 for more details.

2.3.6 Ticks

- Ticks typically are in wooded areas, bushes, tall grass, and brush.
- Project team members should per-plan for Ticks prior to field events.
 - Order "Bug-Out" suits from the warehouse.
 - Ensure Tick Removal kits are available.
 - Tape ankles, waist and wrists.
- Ticks are black, black and red, or brown and can be up to one-quarter inch in size.
- Wear tightly woven light-colored clothing with long sleeves and pant legs tucked into boots; spray only
 outside of clothing with permethrin or permanone and spray skin with only DEET; and check yourself
 frequently for ticks.
- If bitten by a tick, grasp it at the point of attachment and carefully remove it.
- After removing the tick, wash your hands and disinfect and press the bite areas.
- Save the removed tick, call the 1-800 Nurse number and send Tick to labatory for analysis.
- Complete an Incident Report Form (IRF) found on the Virtual Office.
- Look for symptoms of Lyme disease or Rocky Mountain spotted fever (RMSF).
- Lyme: a rash might appear that looks like a bullseye with a small welt in the center.
- RMSF: a rash of red spots under the skin 3 to 10 days after the tick bite.
- In both cases, chills, fever, headache, fatigue, stiff neck, and bone pain may develop.
- If symptoms appear, seek medical attention.
- SEE ATTACHMENT 8 for more details.

2.3.7 Mosquito Bites

Due to the recent detection of the West Nile Virus in the Southeastern United States it is recommended that preventative measures be taken to reduce the probability of being bitten by mosquitoes whenever possible. Mosquitoes are believed to be the primary source for exposure to the West Nile Virus as well as several other types of encephalitis. The following guidelines should be followed to reduce the risk of these concerns for working in areas where mosquitoes are prevalent.

- Stay indoors at dawn, dusk, and in the early evening.
- Wear long-sleeved shirts and long pants whenever you are outdoors.
- Spray clothing with repellents containing permethrin or DEET since mosquitoes may bite through thin clothing.
- Apply insect repellent sparingly to exposed skin. An effective repellent will contain 35% DEET (N,N-diethylmeta-toluamide). DEET in high concentrations (greater than 35%) provides no additional protection.
- Repellents may irritate the eyes and mouth, so avoid applying repellent to the hands.
- Whenever you use an insecticide or insect repellent, be sure to read and follow the manufacturer's DIRECTIONS FOR USE, as printed on the product.

Note: Vitamin B and "ultrasonic" devices are NOT effective in preventing mosquito bites. Symptoms of Exposure to the West Nile Virus

Most infections are mild, and symptoms include fever, headache, and body aches, occasionally with skin rash and swollen lymph glands. More severe infection may be marked by headache, high fever, neck stiffness, stupor, disorientation, coma, tremors, convulsions, muscle weakness, paralysis, and, rarely, death. The West Nile Virus incubation period is from 3-15 days. If you have any questions or to report any suspicious symptoms, contact the project Health and Safety Manager.

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2.4 Radiological Hazards and Controls

Hazards	Controls
None Known	None Required

2.5 Contaminants of Concern

(Refer to Project Files for more detailed contaminant information)

Contaminant	Location and Maximum ^a Concentration (ppm)	Exposure Limit ^b	IDLH ^c	Symptoms and Effects of Exposure	PIPd (eV)
Benzene	SS: 20 mg/kg (SD-36) SW: 0.0007 mg/l (SWSD-30) GW: 23 mg/l (MW-12S)	1 ppm	500 Ca	Eye, nose, skin, and respiratory irritation; headache; nausea; dermatitis; fatigue; giddiness; staggered gait; bone marrow depression	9.24
Chromium	SS: 3,800 ppm (99 data) GW: 3.59 mg/l (MW-11S)	0.5 mg/ m ³ OR 0.0.5 mg/ m ³ depending on state (III or VI)	250 mg/ m ³	Irritation to the eyes, skin. Lung fibrosis.	NA
Cadmium	Solid: 58.7 mg/kg	0.005 mg/m ³	9 Ca	Pulmonary edema, coughing, chest tightness/pain, headache, chills, muscle aches, nausea, vomiting, diarrhea, difficulty breathing, loss of sense of smell, emphysema, mild anemia	NA
DDT-4,4	SS: 8.2 mg/kg (SWSD-32)	1 mg/m ³			
2,4-Dimethylphenol	GW: 1.5 mg/l (MW-12S)				
Lead	SS: 84.4 mg/kg (SD-36) SW: 0.71 mg/l (SWSD-31) GW: 0.05 mg/l (MW-11S)	0.05 mg/m ³	100	Weakness lassitude, facial pallor, pal eye, weight loss, malnutrition, abdominal pain, constipation, anemia, gingival lead line, tremors, paralysis of wrist and ankles, encephalopathy, kidney disease, irritated eyes, hypertension	NA
Vinyl chloride	GW: 0.07 mg/l (MW-11S)	NIOSH CA OSHA 1 ppm	CA [N.D.]	Weakness, abdominal pain, Gastrointestinal bleeding, enlarged liver, pallor or cyan of extremities Carcinogen.	9.9
Xylenes	SS: 590 mg/kg (SD-36) GW: 0.18 mg/L (MW-17S)	100 ppm	900	Irritated eyes, skin, nose, and throat; dizziness; excitement; drowsiness; incoherence; staggering gait; corneal vacuolization; anorexia; nausea; vomiting; abdominal pain; dermatitis	8.56
Tetrachlorethene	SS: 19 mg/l (SD-36) SW: 0.001 mg/l (SWSD-34) GW: 4.8 mg/l (MW-11S)	1 ppm	100 Ca	Nausea, vomiting, abdominal pain, finger tremors, jaundice, hepatitis, liver tenderness, monocytosis, kidney damage, dermatitis	11.10
Methyl isobutyl ketone (4-methyl-2-pentanone)	GW: 1.1 mg/l (MW-12S)	NIOSH 50 OSHA 100	500 ppm	Irritation to the eyes, skin, mucous membrane; Headache, narcosis, comma, dermatitis. In animals- liver and kidney damage.	9.3

			•	•		28
2.5	Cor	ıtam	ınanı	ts of	(nn	cern
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(Refer to Project Files for more detailed contaminant information)

Contaminant	Location and Maximum ^a Concentration (ppm)	Exposure Limit ^b	IDLH ^c	Symptoms and Effects of Exposure	PIP ^a (eV)
BNAs / SVOCs (Limits as	SS: 36 mg/kg (SD-15) -	0.2 mg/m ³	80	Dermatitis and bronchitis	UK
Coal Tar Pitch)	Benzo(a)anthracene		Ca		
 Benzo (g,h,l) perylene 	· ·		1 .		
 Indeno(1,2,3-cd)pyrene 	SW: 0.00066 mg/l (SWSD-32) -			•	1
- Benzo(a)pyrene	benzo(b)fluoranthene				
- Benzo(k)fluoranthene					
- Acenaphthene					
- Fluorene					*
- Phenanthrene					1
- Anthracene					.
- Pyrene	·				
- Benzo (a)anthracene			1		1
- Chrysene					
- Benzo(b)fluoranthene			1		
- Benzo(k)fluoranthene					
- Benzo(a)pyrene			1		
- 4-Chloro-3Methylphenol				•	
y- y					j
Trichloethylene	SS: 76 mg/kg (SD-36)	NIOSH	Ca	Irritation to the eyes, skin. Headaches, vertigo. Fatigue,	9.45
	SW: 0.024 mg/l (SWSD-34)	CA	[1000 ppm]	giddiness, tremors, nausea, vomiting, dermatitis, cardiac	.
	GW: 0.047 mg/l (MW-12S)	OSHA] ' ' '	arrhythmia liver injury. Carcinogen.	
	j , , , , , , , , , , , , , , , , , , ,	100ppm			
		C 200 ppm			

Footnotes:

2.6 Potential Routes of Exposure

Dermal: Contact with contaminated media. This route of exposure is minimized through proper use of PPE, as specified in Section 4.

Inhalation: Vapors and contaminated particulates. This route of exposure is minimized through proper respiratory protection and monitoring, as specified in Sections 4 and 5, respectively.

Other: Inadvertent ingestion of contaminated media. This route should not present a concern if good hygiene practices are followed (e.g., wash hands and face before drinking or smoking).

a Specify sample-designation and media: SB (Soil Boring), A (Air), D (Drums), GW (Groundwater), L (Lagoon), TK (Tank), S (Surface Soil), SL (Sludge), SW (Surface Water).

^b Appropriate value of PEL, REL, or TLV listed.

^c IDLH = immediately dangerous to life and health (units are the same as specified "Exposure Limit" units for that contaminant); NL = No limit found in reference materials; CA = Potential occupational carcinogen.

^d PIP = photoionization potential; NA = Not applicable; UK = Unknown.

3 Project Organization and Personnel

3.1 CH2M HILL Employee Medical Surveillance and Training

(Reference CH2M HILL SOPs HS-113, Medical Surveillance, and HS-110, Health and Safety Training)

The employees listed below are enrolled in the CH2M HILL Comprehensive Health and Safety Program and meet state and federal hazardous waste operations requirements for 40-hour initial training, 3-day on-the-job experience, and 8-hour annual refresher training. Employees designated "SSC" have completed a 12-hour site safety coordinator course, and have documented requisite field experience. An SSC with a level designation (D, C, B) equal to or greater than the level of protection being used must be present during all tasks performed in exclusion or decontamination zones. Employees designated "FA-CPR" are currently certified by the American Red Cross, or equivalent, in first aid and CPR. At least one FA-CPR designated employee must be present during all tasks performed in exclusion or decontamination zones. The employees listed below are currently active in a medical surveillance program that meets state and federal regulatory requirements for hazardous waste operations. Certain tasks (e.g., confined-space entry) and contaminants (e.g., lead) may require additional training and medical monitoring.

Pregnant employees are to be informed of and are to follow the procedures in CH2M HILL's SOP HS-04, *Reproduction Protection*, including obtaining a physician's statement of the employee's ability to perform hazardous activities before being assigned fieldwork.

Employee Name	Office	Responsibility	SSC/FA-CPR
Juliana Hess	NJO	Project Manager	Not allowed in Exclusion Zone. May not handle samples.
Kevin Flynn	NJO .	Project Manager	Not allowed in Exclusion Zone. May not handle samples.
David Reamer	NJO	Site Safety Coordinator & Field Team Leader	Level C SSC/ FA-CPR
Andy Judd	NJO	Geologist & RI Task Lead	Level C SSC
Rachael Kopec	NJO	Scientist	Level C SSC/ FA-CPR
Steve Hoffman	NJO	Scientist	Level C SSC
Matt Germon	BOS.	P.E. & FS Task Lead	FA/CPR
Mike Murphy	NJO	Scientist	Level B SSC/ FA-CPR
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3.2 Field Team Chain of Command and Communication Procedures

3.2.1 Client

Contact Name:

Grisell Diaz-Cotto - U.S. Environmental Protection Agency Project Manager

Phone:

212-637-4430

3.2.2 CH2M HILL

Project Manager:

Juliana Hess/NJO

Health & Safety Manager:

Steve Beck/MKE

Field Team Leader:

David Reamer/NJO

Site Safety Coordinator:

David Reamer/NJO

The SSC is responsible for contacting the Field Team Leader and Project Manager. In general, the Project Manager will contact the client. The Health and Safety Manager should be contacted as appropriate.

3.2.3 CH2M HILL Subcontractors

(Reference CH2M HILL SOP HS-215, Subcontractor, Contractor, and Owner)

Subcontractor: Lewis Environmental Subcontractor Contact Name: Max Yocum Telephone: 484-645-0954 (cell)	Subcontractor: Environmental Probing Inc. (EPI) Subcontractor Contact Name: Tony Pressimone Telephone: 609-758-9000
Subcontractor Task: Site Clearance, Road Construction, Excavating, Waste Disposal	Subcontractor Task: Direct Push Drilling
Subcontractor: Dakota Technologies Inc. (DTI) Subcontractor Contact Name: Roxane Meidinger Telephone: 701-237-4908	Subcontractor: Subcontractor Contact Name: Telephone:
Subcontractor Task: Laser Induced Fluorescence (LIF)	Subcontractor Task:
Subcontractor:	Subcontractor:
Subcontractor Contact Name:	Subcontractor Contact Name:
Telephone:	Telephone:
Subcontractor Task:	Subcontractor Task:

The subcontractors listed above are covered by this HSP and must be provided a copy of this plan. However, this plan does not address hazards associated with the tasks and equipment that the subcontractor has expertise in (e.g., drilling, excavation work, electrical). Subcontractors are responsible for the health and safety procedures specific to their work, and are required to submit these procedures to CH2M HILL for review before the start of field work. Subcontractors must comply with the established health and safety plan(s). The CH2M HILL SSC should verify that subcontractor employee training, medical clearance, and fit test records are current and must monitor and enforce compliance with the established plan(s). CH2M HILL's oversight does not relieve subcontractors of their responsibility for effective implementation and compliance with the established plan(s).

CH2M HILL should continuously endeavor to observe subcontractors' safety performance. This endeavor should be reasonable, and include observing for hazards or unsafe practices that are both readily observable and occur in common work areas. CH2M HILL is not responsible for exhaustive observation for hazards and unsafe practices. In addition to this level of observation, the SSC is responsible for confirming CH2M HILL subcontractor performance against both the subcontractor's safety plan and applicable self-assessment checklists. Self-assessment checklists contained in Attachment 6 are to be used by the SSC to review subcontractor performance.

Health and safety related communications with CH2M HILL subcontractors should be conducted as follows:

- Brief subcontractors on the provisions of this plan, and require them to sign the Employee Signoff Form included in Attachment 1.
- Request subcontractor(s) to brief the project team on the hazards and precautions related to their work.
- When apparent non-compliance/unsafe conditions or practices are observed, notify the subcontractor safety representative and require corrective action the subcontractor is responsible for determining and implementing necessary controls and corrective actions.
- When repeat non-compliance/unsafe conditions are observed, notify the subcontractor safety representative and stop affected work until adequate corrective measures are implemented.
- When an apparent imminent danger exists, immediately remove all affected CH2M HILL employees and subcontractors, notify subcontractor safety representative, and stop affected work until adequate corrective measures are implemented. Notify the Project Manager and HSM as appropriate.
- Document all oral health and safety related communications in project field logbook, daily reports, or other records.

Personal Protective Equipment (PPE) (Reference CH2M HILL SOP HS-117, Personal Protective Equipment, HS-121, Respiratory Protection) 4

PPE Specifications a

To get a real control of		en de la company	11 L Specifications		Control September 2000 Control Color
Та	sks	Level	Body	Head	Respirator b
 Mechanica Monitorin Wetland of Observation Operation Sparge Sy 	ation struction struction struction st grubbing al installation og airborne dust delineation on of cleaning on of pilot Air stem on of material	D	Coveralls: Work clothes Boots: Steel-toe, leather work boots Gloves: Leather work glove while material handling.	Hardhat ^c Safety glasses Ear protection ^d	None required
	esting	Modified D	Coveralls: Work clothes or cotton coveralls. Personal Floatation Device (PFD) if potential for drowning exists. Boots: Steel-toe, chemical-resistant boots OR steel-toe, leather work boots with outer rubber boot covers Gloves: Inner surgical-style nitrile gloves.	Hardhat ^c Safety glasses Ear protection ^d	None required
 Sparge Sy LNALP pumping, recovery Groundw Soil boring Investigat 	skimming ater sampling g ion-derived um) sampling sal	Modified D	Coveralls: Uncoated Tyvek® Boots: Steel-toe, chemical-resistant boots OR steel-toe, leather work boots with outer rubber boot covers Gloves: Inner surgical-style nitrile & outer chemical-resistant nitrile gloves.	Hardhat ^c Splash shield ^c Safety glasses Ear protection ^d	None required.
per Air M	ons outlined	C	Coveralls: Polycoated Tyvek® Boots: Steel-toe, chemical-resistant boots OR steel-toe, leather work boots with outer rubber boot covers Gloves: Inner surgical-style nitrile & outer chemical-resistant nitrile gloves.	Hardhat ^c Splash shield ^c Ear protection ^d Spectacle inserts	APR, full face, MSA Ultratwin or equivalent; with GME-H cartridges or equivalent ^e .
• Not Autho	orized.	В	Coveralls: Polycoated Tyvek® Boots: Steel-toe, chemical-resistant boots OR steel-toe, leather work boots with outer rubber boot covers Gloves: Inner surgical-style nitrile & outer chemical-resistant nitrile gloves.	Hardhat ^c Splash shield ^c Ear protection ^d Spectacle inserts	Positive-pressure demand self-contained breathing apparatus (SCBA); MSA Ultralite, or equivalent.

Reasons for Upgrading or Downgrading Level of Protection

Upgrade^f

- Request from individual performing tasks.
- Change in work tasks that will increase contact or potential contact with hazardous materials.
- Occurrence or likely occurrence of gas or vapor emission.
- Known or suspected presence of dermal hazards.
- Instrument action levels (Section 5) exceeded.

Downgrade

- New information indicating that situation is less hazardous than originally thought.
- Change in site conditions that decreases the hazard.
- Change in work task that will reduce contact with hazardous materials.
- ^a Modifications are as indicated. CH2M HILL will provide PPE only to CH2M HILL employees.
- $^{\rm b}\,\mathrm{No}$ facial hair that would interfere with respirator fit is permitted.
- ^c Hardhat and splash-shield areas are to be determined by the SSC.
- d Ear protection should be worn when conversations cannot be held at distances of 3 feet or less without shouting.
- e Cartridge change-out schedule is at least every 8 hours (or one work day), except if relative humidity is > 85%, or if organic vapor measurements are > midpoint of Level C range (refer to Section 5)—then at least every 4 hours. If encountered conditions are different than those anticipated in this HSP, contact the HSM.
- f Performing a task that requires an upgrade to a higher level of protection (e.g., Level D to Level C) is permitted only when the PPE requirements have been approved by the HSM, and an SSC qualified at that level is present.

5 Air Monitoring/Sampling

(Reference CH2M HILL SOP HS-207, Exposure Monitoring)

5.1 Air Monitoring Specifications

Instrument	Tasks	Action Levels		Frequency b	Calibration
PID: MultiiRae PID with 11.7eV lamp or equivalent	All intrusive tasks	Background→ B.G. – 5ppm→ 5-500 ppm →	Level D Level C Level B- Not Authorized	Initially and periodically during task	Daily
		0-10% :→ 10-25% LEL:→ >25% LEL:→	No explosion hazard Potential explosion hazard Explosion hazard; evacuate or vent		
		B.G5ppm (H ₂ S)→ 5 - 50ppm(H ₂ S)→ >50ppm (H ₂ S)→	Level D Level C (PAPR) Level B-Not Authorized		
CGI: Gem 2000 Plus or equivalent	Landfill trenching	0-10% :→ 10-25% LEL:→ >25% LEL:→	No explosion hazard Potential explosion hazard Explosion hazard; evacuate or vent	Continuous during advancement of trench	Daily
	•	B.G5ppm $(H_2S) \rightarrow$ 5 - $50ppm(H_2S) \rightarrow$ >50ppm $(H_2S) \rightarrow$	Level D Level C (PAPR) Level B-Not Authorized		
CGI: MultiRae or equivalent	• Drilling	0-10% :→ 10-25% LEL:→ >25% LEL:→	No explosion hazard Potential explosion hazard Explosion hazard; evacuate or vent	Continuous during advancement of boring	Daily
·		B.G5ppm (H ₂ S)→ 5 - 50ppm(H ₂ S)→ >50ppm (H ₂ S)→	Level D Level C (PAPR) Level B-Not Authorized		
Dust Monitor: Visual	DrillingExcavating	Visual Dust→	Utilize Engineering controls (e.g. water or /fans)	Initially and periodically during tasks	Not Applicable
Nose-Level Monitor e: Voice	 Drilling Excavating Heavy Equipment Use 	Must raise voice and shout to communicate at 3 feet→	Hearing protection required Stop; re-evaluate	Initially and periodically during task	Not Applicable

^a Action levels apply to sustained breathing-zone measurements above background.

^b The exact frequency of monitoring depends on field conditions and is to be determined by the SSC; generally, every 5 to 15 minutes if acceptable; more frequently may be appropriate. Monitoring results should be recorded. Documentation should include instrument and calibration information, time, measurement results, personnel monitored, and place/location where measurement is taken (e.g., "Breathing Zone/MW-3", "at surface/SB-2", etc.).

 $^{^{}c}$ If the measured percent of O_2 is less than 10, an accurate LEL reading will not be obtained. Percent LEL and percent O_2 action levels apply only to ambient working atmospheres, and not to confined-space entry. More-stringent percent LEL and O_2 action levels are required for confined-space entry (refer to Section 2).

^d Refer to SOP HS-10 for instructions and documentation on radiation monitoring and screening.

e Noise monitoring and audiometric testing also required.

5.2 Calibration Specifications

(Refer to the respective manufacturer's instructions for proper instrument-maintenance procedures)

Instrument	Gas	Span	Reading	Method
PID: MiniRae PID, 11.7eV bulb	100 ppm isobutylene	CF = 100	100 ppm <u>+</u> 5%	1.5 lpm reg T-tubing or Tedlar Bag
CGI: MultiRae	2.5% Methane 25 ppm H₂S	N/A N/A	50% LEL <u>+</u> 5% 25% H ₂ S + 5%	1.5 lpm reg direct tubing,
	50 ppm CO 100 ppm	N/A CF = 100	50% CO ± 5% 100 ppm ± 5%	or Tedlar Bag
CGI: Gem 2000 Plus	isobutylene 99% Methane 50% CO ₂ 25 ppm H ₂ S 50 ppm CO 100 ppm isobutylene	N/A N/A N/A N/A CF = 100	99% CH ₄ ± 5% 50% CO ₂ ± 5% 25% H ₂ S ± 5% 50% CO ± 5% 100 ppm ± 5%	0.5 lpm reg direct tubing,

5.3 Air Sampling

Sampling, in addition to real-time monitoring, may be required by other OSHA regulations where there may be exposure to certain contaminants. Air sampling typically is required when site contaminants include lead, cadmium, arsenic, asbestos, and certain volatile organic compounds. Contact the HSM immediately if these contaminants are encountered.

Method Description

Based on historical and previous analytical data, no air sampling will be preformed unless conditions change.

Personnel and Areas

Results must be sent immediately to the HSM. Regulations may require reporting to monitored personnel. Results reported to:

HSM: Steve Beck/MKE Other: Carl Woods/DAY

6 Decontamination

(Reference CH2M HILL SOP HS-506, Decontamination)

The SSC must establish and monitor the decontamination procedures and their effectiveness. Decontamination procedures found to be ineffective will be modified by the SSC. The SSC must ensure that procedures are established for disposing of materials generated on the site.

6.1 Decontamination Specifications

Personnel

- Boot wash/rinse
- Glove wash/rinse
- Outer-glove removal
- Body-suit removal
- Inner-glove removal
- Respirator removal
- Hand wash/rinse
- Face wash/rinse
- Shower ASAP
- Dispose of PPE in municipal trash, or contain for disposal
- Dispose of personnel rinse water to facility or sanitary sewer, or contain for offsite disposal

Sample Equipment

- Wash/rinse equipment
- Solvent-rinse equipment
- Contain solvent waste for offsite disposal

Heavy Equipment

- Power wash
- Steam clean
- Dispose of equipment rinse water to facility or sanitary sewer, or contain for offsite disposal

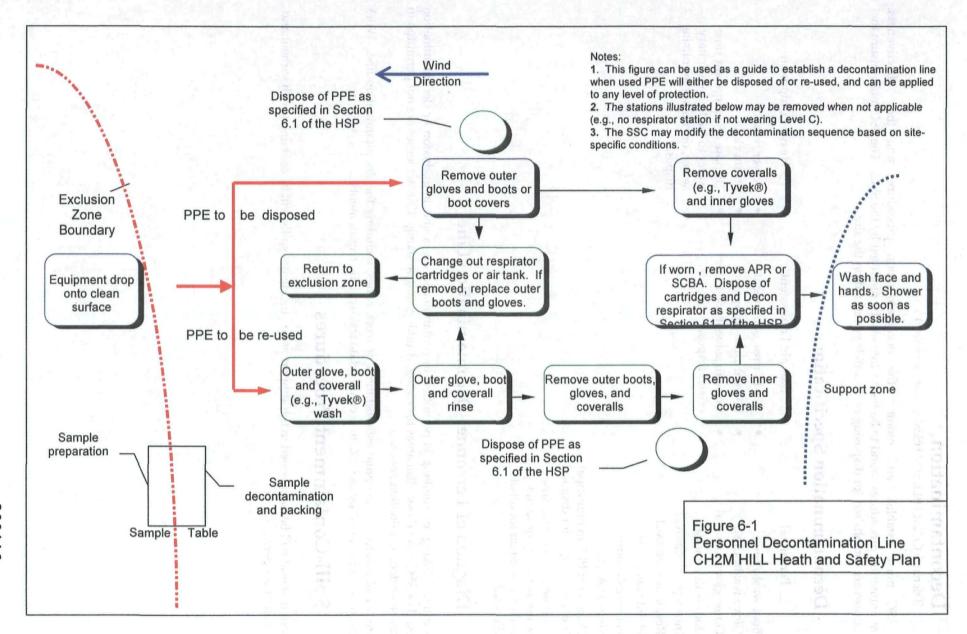
6.2 Diagram of Personnel-Decontamination Line

No eating, drinking, or smoking is permitted in contaminated areas and in exclusion or decontamination zones. The SSC should establish areas for eating, drinking, and smoking. Contact lenses are not permitted in exclusion or decontamination zones.

Figure 6-1 illustrates a conceptual establishment of work zones, including the decontamination line. Work zones are to be modified by the SSC to accommodate task-specific requirements.

7 Spill-Containment Procedures

Sorbent material will be maintained in the support zone. Incidental spills will be contained with sorbent and disposed of properly.



8 Site-Control Plan

8.1 Site-Control Procedures

(Reference CH2M HILL SOP HS-510, Site Control)

- The SSC will conduct a site safety briefing (see below) before starting field activities or as tasks and site conditions change.
- Topics for briefing on site safety: general discussion of Health and Safety Plan, site-specific hazards, locations of work zones, PPE requirements, equipment, special procedures, emergencies.
- The SSC records attendance at safety briefings in a logbook and documents the topics discussed.
- Post the OSHA job-site poster in a central and conspicuous location in accordance with CH2M HILL SOP HS-71, OSHA Postings.
- Establish support, decontamination, and exclusion zones. Delineate with flags or cones as appropriate. Support zone should be upwind of the site. Use access control at entry and exit from each work zone.
- Establish onsite communication consisting of the following:
 - Line-of-sight and hand signals
 - Air horn
 - Two-way radio or cellular telephone if available
- Establish offsite communication.
- Establish and maintain the "buddy system."
- Initial air monitoring is conducted by the SSC in appropriate level of protection.
- The SCC is to conduct periodic inspections of work practices to determine the effectiveness of this plan refer to Sections 2 and 3. Deficiencies are to be noted, reported to the HSM, and corrected.

8.2 Hazwoper Compliance Plan

(Reference CH2M HILL SOP HS-220, Site-Specific Written Safety Plans)

Certain parts of the site work are covered by state or federal Hazwoper standards and therefore require training and medical monitoring. Anticipated Hazwoper tasks (Section 1.1.1) might occur consecutively or concurrently with respect to non-Hazwoper tasks. This section outlines procedures to be followed when approved activities specified in Section 1.1.2 do not require 24- or 40-hour training. Non-Hazwoper-trained personnel also must be trained in accordance with all other state and federal OSHA requirements.

- In many cases, air sampling, in addition to real-time monitoring, must confirm that there is no exposure to gases or vapors before non-Hazwoper-trained personnel are allowed on the site, or while non-Hazwoper-trained staff are working in proximity to Hazwoper activities. Other data (e.g., soil) also must document that there is no potential for exposure. The HSM must approve the interpretation of these data. Refer to subsections 2.5 and 5.3 for contaminant data and air sampling requirements, respectively.
- When non-Hazwoper-trained personnel are at risk of exposure, the SSC must post the exclusion zone and inform non-Hazwoper-trained personnel of the:
 - nature of the existing contamination and its locations
 - limitations of their access
 - emergency action plan for the site
- Periodic air monitoring with direct-reading instruments conducted during regulated tasks also should be
 used to ensure that non-Hazwoper-trained personnel (e.g., in an adjacent area) are not exposed to
 airborne contaminants.
- When exposure is possible, non-Hazwoper-trained personnel must be removed from the site until it can
 be demonstrated that there is no longer a potential for exposure to health and safety hazards.
- Remediation treatment system start-ups: Once a treatment system begins to pump and treat
 contaminated media, the site is, for the purposes of applying the Hazwoper standard, considered a
 treatment, storage, and disposal facility (TSDF). Therefore, once the system begins operation, only
 Hazwoper-trained personnel (minimum of 24 hour of training) will be permitted to enter the site. All
 non-Hazwoper-trained personnel must not enter the TSDF area of the site.

9 Emergency Response Plan

(Reference CH2M HILL, SOP HS-106, Emergency Response)

9.1 Pre-Emergency Planning

The SSC performs the applicable pre-emergency planning tasks before starting field activities and coordinates emergency response with CH2M HILL onsite parties, the facility, and local emergency-service providers as appropriate.

- Review the facility emergency and contingency plans where applicable.
- Determine what onsite communication equipment is available (e.g., two-way radio, air horn).
- Determine what offsite communication equipment is needed (e.g., nearest telephone, cell phone).
- Confirm and post emergency telephone numbers, evacuation routes, assembly areas, and route to hospital; communicate the information to onsite personnel.
- Field Trailers: Post "Exit" signs above exit doors, and post "Fire Extinguisher" signs above locations of extinguishers. Keep areas near exits and extinguishers clear.
- Review changed site conditions, onsite operations, and personnel availability in relation to emergency response procedures.
- Where appropriate and acceptable to the client, inform emergency room and ambulance and emergency response teams of anticipated types of site emergencies.
- Designate one vehicle as the emergency vehicle; place hospital directions and map inside; keep keys in ignition during field activities.
- Inventory and check site emergency equipment, supplies, and potable water.
- Communicate emergency procedures for personnel injury, exposures, fires, explosions, and releases.
- Rehearse the emergency response plan before site activities begin, including driving route to hospital.
- Brief new workers on the emergency response plan.

The SSC will evaluate emergency response actions and initiate appropriate follow-up actions.

9.2 Emergency Equipment and Supplies

The SSC should mark the locations of emergency equipment on the site map and post the map.

Emergency Equipment and Supplies Location						
20 LB (or two 10-lb) fire extinguisher (A, B, and C classes)	Support Zone/Heavy Equipment					
First aid kit	Support Zone/Field Trailer					
Eye Wash	Support & Decon Zone/Field Trailer					
Potable water	Support & Decon Zone/Field Trailer					
Bloodborne-pathogen kit	Support Zone/Field Trailer					

9.3 Incident Response

In fires, explosions, or chemical releases, actions to be taken include the following:

- Shut down CH2M HILL operations and evacuate the immediate work area.
- Notify appropriate response personnel.
- Account for personnel at the designated assembly area(s).
- Assess the need for site evacuation, and evacuate the site as warranted.

Instead of implementing a work-area evacuation, note that small fires or spills posing minimal safety or health hazards may be controlled.

9.4 **Emergency Medical Treatment**

The procedures listed below may also be applied to non-emergency incidents. Injuries and illnesses (including overexposure to contaminants) must be reported to Human Resources. If there is doubt about whether medical treatment is necessary, or if the injured person is reluctant to accept medical treatment, contact the CH2M HILL medical consultant. During non-emergencies, follow these procedures as appropriate. Land Berlin and Committee the State of the March 1988 of the Committee of

- Notify appropriate emergency response authorities listed in Section 9.8 (e.g., 911).
- The SCC will assume charge during a medical emergency until the ambulance arrives or until the injured ency room. person is admitted to the emergency room.
- Prevent further injury.
- Initiate first aid and CPR where feasible.
- Get medical attention immediately.
- Perform decontamination where feasible; lifesaving and first aid or medical treatment take priority.
- Make certain that the injured person is accompanied to the emergency room.
- When contacting the medical consultant, state that the situation is a CH2M HILL matter, and give your name and telephone number, the name of the injured person, the extent of the injury or exposure, and the name and location of the medical facility where the injured person was taken.
- Report incident as outlined in Section 9.7.

9.5 **Evacuation**

- Evacuation routes and assembly areas (and alternative routes and assembly areas) are specified on the site map.
- Evacuation route(s) and assembly area(s) will be designated by the SSC before work begins.
- Personnel will assemble at the assembly area(s) upon hearing the emergency signal for evacuation.
- The SSC and a "buddy" will remain on the site after the site has been evacuated (if safe) to assist local responders and advise them of the nature and location of the incident.
- The SSC will account for all personnel in the onsite assembly area.
- A designated person will account for personnel at alternate assembly area(s).
- The SSC will write up the incident as soon as possible after it occurs and submit a report to the Corporate Director of Health and Safety.

Evacuation Signals

Signal	Meaning	
Grasping throat with hand	Emergency-help me.	_
Thumbs up	OK; understood.	
Grasping buddy's wrist	Leave area now.	
Continuous sounding of horn	Emergency; leave site now.	

Incident Notification and Reporting 9.7

- In the event of an emergency, immediately call.... 911.
 - ➢ Severe Bleeding
 - Loss of consciousness
 - Chest Pain
 - Broken bones
- All other injuries or illness' (even those that are minor and may only require First Aid) which occur at work, while on business travel or commute must be reported to your supervisor immediately.
- After informing their supervisor, the injured employee calls CH2M HILL's contracted Occupational Nurse.

24-hour CH2M HILL Emergency Nurse Assistance

800-756-1130

- The Occupational Injury Nurse listens to the injured employee to understand the injury/illness.
- Employee is provided guidance on appropriate treatment options (triage).
- If instructed to visit a medical facility by the Occupational Nurse, the Supervisor is responsible for
 instructing the injured employee to take a copy of the CH2M HILL Initial Medical Treatment Form
 (Attachment # 8) with them to the physician, clinic or hospital.
- Appropriate treatment details are handled by the Occupational Injury Nurse, and Workers Compensation Groups.
- Nurse communicates and troubleshoots with and for employee through full recovery.
- Upon any project incident (fire, spill, injury, near miss, death, etc.), immediately notify the PM and HSM.
 Call emergency beeper number if HSM is unavailable.
- For CH2M HILL work-related injuries or illnesses, contact and help Human Resources administrator complete an Incident Report Form (IRF). IRF must be completed within 24 hours of incident.
- For CH2M HILL subcontractor incidents, complete the Subcontractor Accident/Illness Report Form and submit to the HSM.
- · Notify and submit reports to client as required in contract.

Additionally:

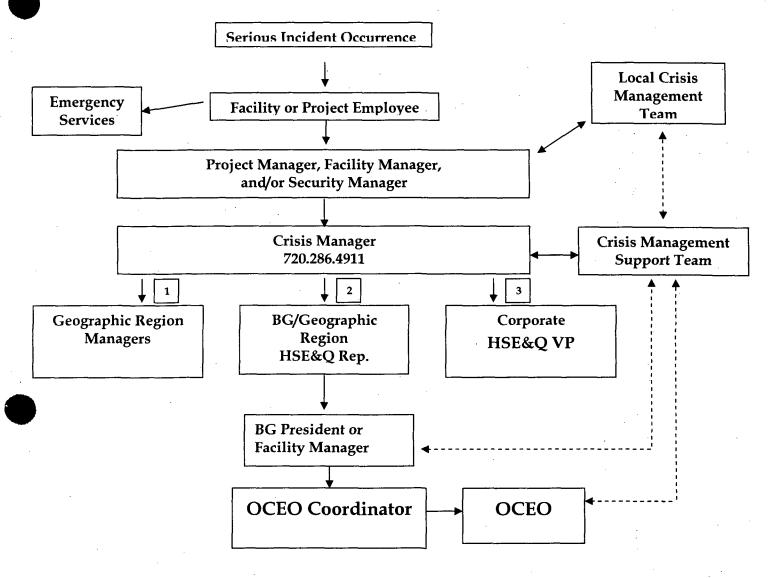
- Upon any project incident (fire, spill, injury, near miss, death, etc.), immediately notify the PM and HSM.
 Call emergency beeper number if HSM is unavailable.
- For CH2M HILL work-related injuries or illnesses, contact and help Human Resources administrator complete an Incident Report Form (IRF). IRF must be completed within 24 hours of incident.
- For CH2M HILL subcontractor incidents, complete the Subcontractor Accident/Illness Report Form and submit to the HSM.
- · Notify and submit reports to client as required in contract.

9.8 Serious Incident Reporting

- Serious Incidents must be reported in accordance with CH2M HILL Standard of Practice HSE-601, Serious
 Incident Reporting Process, immediately. Serious incidents are those that involve any of the following:
 - Work related death, or life threatening injury or illness of a CH2M HILL employee, subcontractor, or member of the public
 - Kidnap/missing person
 - > Acts or threats of terrorism
 - Event that involves a fire, explosion, or property damage that requires a site evacuation or is estimated to result in greater than \$500,000 in damage.
 - Spill or release of hazardous materials or substances that involves a significant threat of imminent harm to site workers, neighboring facilities, the community or the environment

Note: See Serious Incident Notification Flow Chart Below!

Serious Incident Notification Chart



Legend:

Direct line of communication

◆----- Indirect line of communication

10.0 Behavioral Based Loss Prevention

A Behavior-Based Loss Prevention System (BBLPS) has been implemented on this project. BBLPS is a system to prevent or reduce losses using behavior-based tools and proven management techniques to focus on behaviors or acts that could lead to losses.

The four basic loss prevention tools that will be used to implement the BBLPS on this project include:

- Activity Hazard Analysis (AHA)
- Pre-Task Safety Plans (PTSP)
- Safe Work Observations (SWO)
- Loss and Near Loss Investigations (NLI)

The Field Team Leader (FTL) is responsible for implementing the BBLPS on the project site. The Field Team Leader delegates authority to the Site Safety Coordinator (SSC) for the implementation of the BBLPS on the project site, but the FTL remains accountable for its implementation. The SSC shall only oversee the subcontractor's implementation of their AHAs and PTSPs processes on the project.

10.1 Activity Hazard Analysis

An AHA defines the activity being performed, the hazards posed, and control measures required to perform the work safely. Workers are briefed on the AHA before doing the work and their input is solicited before, during and after the performance of work to further identify the hazards posed and control measures required.

AHAs will be prepared before beginning each project activity posing health and safety hazards to project personnel using the AHA form provided in Attachment 7. The AHA shall identify the work tasks required to perform each activity, along with potential H&S hazards and recommended control measures for each work task. In addition, a listing of the equipment to be used to perform the activity, inspection requirements and training requirements for the safe operation of the equipment listed must be identified.

An AHA shall be prepared for all field activities performed by CH2M HILL and subcontractors during the course of the project and should be reviewed and accepted by the Health and Safety Manager. The Project-Specific, General and Biological Hazards (the Hazard Analysis Table) and respective applicable CH2M HILL partner standards of practice (SOPs) should be used as a basis for preparing these AHAs.

CH2M HILL subcontractors will be required to provide AHAs specific to their scope of work on the project for acceptance by the Site Safety Coordinator (SSC). Each subcontractor shall submit AHAs for their field activities, as defined in their work plan/scope of work, along with their project-specific HASP. Additions or changes in CH2M HILL or subcontractor field activities, equipment, tools or material to perform work or additional/different hazard encountered that require additional/different hazard control measures requires either a new AHA to be prepared or an existing AHA to be revised.

10.2 Pre-Task Safety Plans

Daily safety meetings are held with all project personnel in attendance to review the hazards posed and required health and safety procedures/AHAs that apply for each day's project activities. The PTSPs serve the same purpose as these general assembly safety meetings, but the PTSPs are held between the crew supervisor and their work crews to focus on those hazards posed to individual work crews. At the start of each day's activities, the crew supervisor completes the PTSP, provided in **Attachment 8**, with input from the work crew, during their daily safety meeting. The day's tasks, personnel, tools and equipment that will be used to perform these tasks are listed, along with the hazards posed and required health and safety procedures, as identified in the AHA. The use of PTSPs better promotes worker participation in the hazard recognition and control process, while reinforcing the task-specific hazard and required health and safety procedures with the crew each day. The use of PTSPs is a common safety practice in the construction industry.

10.3 Safe Work Observations

Safe work loss prevention observations (SWOs) shall be conducted by Site Superintendent/SSC for specific work tasks or operations comparing the actual work process against established safe work procedures identified in the project-specific health and safety plan and AHAs. SWOs are a tool to be used by supervisors to provide positive reinforcement for work practices performed correctly, while also identifying and eliminating deviations from safe work procedures that could result in a loss. Site Superintendent/SSC shall perform at least one SWO each week for tasks/operations addressed in the project-specific HASP or AHA. The Site Superintendent/SSC shall complete the SWO form in Attachment 9 for the task/operation being observed, following the process below.

10.4 Loss/Near-Loss Investigations

Loss/near-loss investigations shall be performed for the all CH2M HILL and subcontractor incidents involving:

- Person injuries/illnesses and near-miss injuries
- Equipment/property damage
- Spills, leaks, regulatory violations
- Motor vehicle accidents

The causes of loss and near-loss incidents are similar, so by identifying and correcting the causes of near-loss incidents, future loss incidents may be prevented. The following is the loss/near-loss investigation process:

- Gather all relevant facts, focusing on fact-finding, not fault-finding, while answering the who, what, when, where, and how questions.
- Draw conclusions, pitting facts together into a probable scenario.
- Determine incident root causes, which are basic causes on why an unsafe act/condition existed.
- Develop and implement solutions, matching all identified root causes with solutions.
- Communicate incident as a lesson learned to all project personnel.
- File follow-up on implemented corrective active action to confirm solution is appropriate.

Site Supervisors/SSO shall perform an incident investigation, as soon as practical after incident occurrence during the day of the incident, for all loss and near-loss incidents that occur on the project. Loss and near-loss incident investigations shall be performed using the following incident investigation forms provided in Attachment 10:

- Incident Report Form (IRF)
- Incident Investigation Form
- Root Cause Analysis Form

All loss and near-loss incidents involving personal injury, property damage in excess of \$1,000 or near-loss incidents that could have resulted in serious consequences shall be investigated by completing the incident investigation forms and submitting them to the Project Manager and HSM within 24 hours of incident occurrence. A preliminary Incident Investigation and Root Cause Analysis shall be submitted to the Project Manager and HSM within 24 hours of incident occurs. The final Incident Investigation and Root Cause Analysis shall be submitted after completing a comprehensive investigation of the incident.

11 Approval

This site-specific Health and Safety Plan has been written for use by CH2M HILL only. CH2M HILL claims no responsibility for its use by others unless that use has been specified and defined in project or contract documents. The plan is written for the specific site conditions, purposes, dates, and personnel specified and must be amended if those conditions change.

10.1 Original Plan

Written By: Juliana Hess/NJO

Date: 05/22/2002

Approved By: Steve Beck

Steven J. Fack

Date: 06/12/2002

10.2 Revisions

Revisions Made By: David Reamer/NJO

Date: 07/17/2007

Revisions to Plan: Inclusion of Phase 2 RI/FS tasks, updated SOP numbers, Included Behavioral Based Loss Prevention (BBLPS), Included new Injury Management protocols, Verified staff training records, Instructed the SSC to acquire Activity Hazard Analysis (AHA) from subcontractors, modified air monitoring section 5.0, Modified PPE Schedule in Section 4.0, Included new Project Specific Forms in Attachment 5, Included additional Self-Assessment Checklists in Attachment 6, Addressed Feral Dogs in the Biological Hazards Section, Added Tick Information.

Revisions Approved By: Steve Beck

Steven J. Back

Date: 07/17/2007

11 Attachments

Attachment 1:	Employee Signoff Form
Attachment 2:	Project-Specific Chemical Product Hazard Communication Form
Attachment 3:	Chemical-Specific Training Form
Attachment 4:	Emergency Contacts
Attachment 5:	Project H&S Forms/Permits
Attachment 6:	Project Activity Self-Assessment Checklists
Attachment 7:	Activity Hazard Analysis (AHA) Template
Attachment 8:	Pre-Task Safety Plan (PTSP)
Attachment 9:	Safe Work Observation (SWO)
Attachment 10:	Loss/Near Loss Investigation Form
Attachment 11:	Initial Medical Intake Form
Attachment 12:	Biological Hazard Fact Sheet
Attachment 13:	Material Safety Data Sheets (MSDS)

CH2MHILL HEALTH AND SAFETY PLAN Attachment 1

Employee Signoff Form

EMPLOYEE SIGNOFF FORM

Health and Safety Plan

The CH2M HILL project employees and subcontractors listed below have been provided with a copy of this HSP, have read and understood it, and agree to abide by its provisions.

Project Name: Diamond Head Oil	Refinery Project N	Project Number: 359471						
EMPLOYEE NAME (Please print)	EMPLOYEE SIGNATURE	COMPANY	DATE					
,								
·								
			·					
·								
								
			·					

CH2MHILL HEALTH AND SAFETY PLAN

Attachment 2

Project-Specific Chemical Product Hazard Communication Form

Project-Specific Chemical Product Hazard Communication Form

This form must be completed prior to performing activities that expose personnel to hazardous chemicals products. Upon completion of this form, the SSC shall verify that training is provided on the hazards associated with these chemicals and the control measures to be used to prevent exposure to CH2M HILL and subcontractor personnel. Labeling and MSDS systems will also be explained.

Project Name: Diamond Head Oil Superfund Site

Project Number: 359471

MSDSs will be maintained

Field Trailer

at the following location(s):

Hazardous Chemical Products Inventory

			MSDS	Contain	er labels
Chemical	Quantity	Location	Available Identity		Hazard
pH Buffer / Autocal Solution	< 1 liter	Supoort Zone			
Multi Gas (O ₂ , CH ₄ , H ₂ S, CO, N ₂)	17 liter, compressed	Support Zone			
Multi Gas (CO ₂ , CH ₄ , N ₂)	17 liter, compressed	Support Zone			
Isobutylene	17 liter, compressed	Support Zone			
Hydrochloric acid	< 500 ml	Support Zone / sample bottles			
Nitric acid	< 500 ml	Support Zone / sample bottles / Decon zones	,		
Carbon Dioxide (Dry Ice)	100 lbs	Support Zone / Exclusion Zone / Sample coolers	·		
Sodium hydroxide	< 500 ml	Support Zone / sample bottles		_	
MSA Sanitizer	< 1 liter	Support/Decon Zones			
Alconox/Liquinox	< 1liter	Support/Decon Zones			
Refer to SOP HS-05 Hazard	Communication f	or more detailed information.			

CH2MHILL HEALTH AND SAFETY PLAN

Attachment 3

Chemical-Specific Training Form

CHEMICAL-SPECIFIC TRAINING FORM

Location: Diamond Head - Site Off HCC: Dave Reamer/NJO	ice Trailer Project #: 359471 Trainer: Dave Reamer/NJO							
TRAINING PARTICIPANTS:								
NAME SIGN	ATURE NAME SIGNATURE							
RECULATED PRODUCTS/TASK	S COVERED BY THIS TRAINING:							
General Site Safety Orientation Chemical Product Hazcom Invento								
The HCC shall use the product MSI products listed above. Physical and health hazards	DS to provide the following information concerning each of the							
Control measures that can be u	used to provide protection (including appropriate work es, and personal protective equipment to be used)							
Methods and observations used to detect the presence or release of the regulated product in the workplace (including periodic monitoring, continuous monitoring devices, visual appearance or odor of regulated product when being released, etc.)								
	e opportunity to ask questions concerning these products and, rill understand the product hazards and appropriate control ion.							
	ories, and CH2M HILL's written hazard communication remployee review in the facility/project hazard communication							

CH2MHILL HEALTH AND SAFETY PLAN

Attachment 4

Emergency Contacts

Emergency Contacts

24=hour@H2M6HIIII

Medical - 911

Medi-T Inc

815 Summer Ave Newark, NJ 07104

Phone: 973-481-4004

Health Resources

Dr. Jerry H. Berke, M.D., M.P.H. 600 West Cummings Park, Suite 3400

CH2M HILL Medical Consultant

Woburn, MA 01801-6350

1-781-938-4653

or

1-800-350-4511 (After hours calls will be returned within 20 minutes)

Fire/Spill - 911

Kearny Fire Dept

110 Maple St Kearny, NJ 07032

Phone: 201-991-1402

Corporate Director Health, Safety & Environment

Name: Keith Christopher/WDC

Phone: 1-703-376-5063

24-hour emergency beeper: 888-444-1226

Police - **911**

Kearny Police Dept

237 Laurel Ave Kearny, NJ 07032

Phone: 201-998-1313

Regional Health & Safety Program Manager (RHSPM)

Name: Steve Beck/MKE Phone: 1-414-847-0277 (direct)

1-414-526-4517 Cell:

Safety Coordinator (SC)

Name: David Reamer/NIO Phone: 1-908-410-5999 (cell) Regional Human Resources Department

Name: Cindy Bauder/WDC: Phone: 703/471-1441 ext. 4243

Project Manager (PM)

Name: Iuliana Hess/NIO Phone: 201-602-1557 (cell) Corporate Human Resources Department

Name: Pete Hannan/COR Phone: 303/771-0900

Federal Express Dangerous Goods

Shipping

Phone: 800/238-5355

Worker's Compensation:

Contact Regional HR dept. to have form completed or contact Julie Zimmerman after hours: 303/664-3304

CH2M HILL Emergency Number for

Shipping Dangerous Goods

Phone: 800/255-3924

Automobile Accidents:

Rental: Carol Dietz/COR 303/713-2757

CH2M HILL owned vehicle:

Zurich Insurance Co. 800/987-3373

Contact the PM. Generally, the PM will contact relevant government agencies.

Facility Alarms:

Horn Blast (3x) from field vehicle

Evacuation Assembly Area(s): At the front gate of

the property by Harrison Rd.

Facility/Site Evacuation Route(s): Site is generally open with clear egress to front of property. Note existence of chain link fence on north, east, and south perimeter of site.

Energein v Londacts



Directions from the Site

From: Vacant lot adjacent to 1235 Harrison Avenue, Kearny, NJ 07029-4310, (Hudson County)

To: West Hudson Hospital, 206 Bergen Ave, Kearny, NJ 07032

- 1. Head west on Harrison Ave
- 2. Turn right at Schuyler Ave (0.6 mi)
- 3. Turn left at Bergen Ave (0.3 mi)

Travel Time: Approximately 10 minutes



MKE \\MKE31011825\DOCUMENTS\PROJECTS\HANDS\WESTHUDSONHOSPITAL MXD 8/2/2007 13:16:12

CH2MHILL HEALTH AND SAFETY PLAN Attachment 5

Project H&S Forms and Permits

EARTHMOVING EQUIPMENT INSPECTION FORM

This form shall be used to document CH2M HILL earthmoving equipment inspections. Earthmoving equipment shall be inspected each day and shift prior to use. All components shall be inspected for damage and proper operation. Any component failing the inspection shall be corrected prior to earthmoving equipment use. Check each box after passing inspection and initial bottom of form each day.

Identification #:

Equipment Name: Id	entification #:		Week of:			:	
INSPECTION ITEM	Mon	Tue	Wed	Thu	Fri	Sat	Sun
Visual Checks		T .					
Operating manual - present							
Controls - labeled as to their function, visible and legible, safety latches	/guards present						
Tires/tracks - proper inflation/tension, not excessively worn or damage	ged						
Fluid levels/leaks - engine, transmission, hydraulic, radiator, swing m	otor and PTO						
Lubrication - to the manufacturer's specifications							
Air filter gauge - gauge is not in the red zone.							
Hydraulics - no fluid leaks, connections tight, hoses, cylinders free of	lamage.						
Hoses/belts - held securely, not loose or rubbing, no excessive wear or	crimping		-				
Fuel system - tank free of damage, all valves/hoses secure, no leaks							
Body & ground-engaging tools - no damage, cracks, bends, or excessiv	e wear.						
Cylinders/articulation joints- no worn pins, loose connections or other	damage.						
Roll-over protective structures (ROPS) - no damage, no cracks or bends							
Seat belt/bar - required unless operator stands or no ROPS							
Handrails, steps, platforms - clean, free from grease, oil, clear of obstru	ctions.						
Cab glass - safety glass, clean, no cracks or visible distortion							
Mirrors - properly adjusted, no cracks or visible distortion							
Windshield wipers, fluid, and defroster - functioning							
Machine guards - present and in good condition							
Fire extinguisher - present and charged							
Operational Checks - check items through normal mane	uvers					,	
Horn & back-up alarm - operating and distinguishable from surroundi	ng noise						
Lights, directional signals, and brake lights - functioning							
Gauges/indicators - visible and working properly							
Operating controls - lift and tilt functioning properly							
Outriggers, if present - functioning properly							
Accelerator - even acceleration, does not stick							
Brakes (service & parking) - brings to complete stop, holds in fixed pos	tion						
Steering - responsive, minimal looseness							
Exhaust system – guarded if potential for contact, no signs of sparks/le	aks						
Inspector's Initials							

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REV. 3

EXCAVATION PLANNING CHECKLIST

This checklist shall only be used by CH2M HILL when self-performing excavation activities and shall be completed by CH2M HILL excavation competent person during excavation activities. Personnel shall be permitted to enter excavations only after the CH2M HILL Excavation Entry Permit has been completed, authorized by the excavation competent person, and posted at the excavation entrance.

	GENERAL INFORMATION	
	Project/Site Name:	Project Number:
	Name/Location of Excavation:	
	Scope of Work Description:	
	Excavation Depth:	Excavation Width:
	PRIOR TO EXCAVATING	
	Personnel meet training and medical surveillance requirement. Dig permit obtained, where required by client/facility. Client, installation owners, and utility companies contacted for utilities/installations.	2
	☐ Detection equipment used when exact location of undergroun ☐ Soils to be excavated have been classified: ☐ Stable Rock ☐ Combination, describe:	
	NOTE: If soils unclassified, assume to be Type C	
	Groundwater table and stormwater run-off evaluated	(IVO)
_	Area evaluated for existence of ordnance explosives (OE) and	unexploded ordnance (UXO)
	The Environmental Compliance Coordinator (ECC) should be con	sulted for the following requirements:
	Soils characterized where contamination may be present USDA (or local equivalent) soil permit obtained for soil transp Excavation evaluated for wetlands, endangered species, cultu ACOE/CWA 404 (or local equivalent) permit obtained for we Stockpile management plan prepared to address national, stat Waste discharge/NPDES (or local equivalent) permit obtained Storm Water Pollution Prevention or Erosion & Sediment Con	ral/historic resources tland areas te, and local regulations d for excavation dewatering
	GENERAL REQUIREMENTS	
	Daily safety briefing/meeting conducted with excavation personal Guardrails provided on walkways over excavation 6' (1.5 m in Barriers provided at excavations 6' (1.5 m in Australia) or dee Barriers/covers provided for wells, pits, shafts, or similar excell Earthmoving equipment operated safely (use earthmoving equipment provided with and wearing appropriate PPE	n Australia) or deeper per when not readily visible avation 6' (1.5 m in Australia) or deeper uipment checklist in HS-27)
	EXCAVATING ACTIVITIES	
	Rocks, trees, and other unstable surface objects removed or surface Exposed underground utility lines supported Undermined surface structures supported or determined to be Warning system used to remind equipment operators of excess Stockpile covers/liners and excavation silt fences/covers provided in the suppressed	e in safe condition vation edge

HS-35 ATTACHMENT 2

PROTECTIVE SYSTEMS USE Protective systems used for excavations 5' (1.5 m) or deeper, unless stable rock Protective systems for excavation deeper than 20' (6.1 m) designed by registered PE Protective systems used: Sloping Shoring Trench Box Combination Sloping cut to appropriate angle of incline for soil classification (if unclassified, assume Type C soil) Shoring/trench boxes used according to manufacturer recommendations and not subjected to loads exceeding design limits Protective system components securely connected to prevent movement or failure Protective systems inspected daily and free from damage Defective protective systems replaced or corrected Personnel removed from shielding systems when installed, removed, or during vertical movement PROTECTIVE SYSTEM REMOVAL and BACKFILLING Protective system removal starts and progresses from excavation bottom Protective systems removed slowly and cautiously Temporary structure supports used if failure of remaining components observed Backfilling taking place immediately after protective system removal Backfill certified clean when required by client or local regulation (consult ECC) **EXCAVATING AT HAZARDOUS WASTE SITES** Waste disposed of according to Health & Safety Plan and RCRA regulations Appropriate decontamination procedures being followed, per Health & Safety Plan **EXCAVATING AT ORDNANCE EXPLOSIVES SITES** OE plan prepared and approved by CH2M HILL UXO Safety Officer OE/UXO avoidance provided, access routes cleared, and boundaries marked prior to excavation Personnel remain inside marked boundary Earthmoving equipment does not excavate closer than 1' (30.5 cm) to anomalies CH2M HILL Excavation Competent Person Name: ___ CH2M HILL Excavation Competent Person Signature: ____ Date Completed: ___/__/__

HS-35 ATTACHMENT 2 PAGE 3 OF 3

REV 3

EXCAVATION ENTRY PERMIT

This permit shall only be used by CH2M HILL when self-performing excavation activities and shall be completed by a CH2M HILL excavation competent person. A new permit shall be completed each day authorizing excavation entry. Personnel entering excavations shall verify that a current permit is completed, authorized, and posted at the excavation location prior to entry. Personnel shall exit the excavation and notify the excavation competent person of any unsafe condition or violation of this permit.

Excavations are required to be inspected by an excavation competent person each day, as needed throughout the work shift, and after every rain or other event that could increase the potential for excavation cave-in. This permit shall document that such an inspection has been conducted and that all precautions have been taken to ensure safe entry.

Proj	ject/Site Name:	Project Number:
	me/Location of Excavation:	
Sco	pe of Work Description:	
EXC	CAVATION ENTRY PRECAUTIONS	
	No tension cracks/fractures or evidence of caving, so Precautions taken to prevent surface water from en Water is not accumulating in excavation When water removal equipment used, it is monitored. Air monitoring conducted for excavations with haz If hazardous atmosphere, ventilation used to bring If ventilation unable to bring conditions to safe lever Rescue equipment provided where potential for has Protective systems provided to prevent excavation Protective systems used: Benching Sloping Describe: Protective systems inspected and are free from dam Sloping cut to appropriate angle of incline for soil of Shoring installed according to design and secured for Hydraulic shores maintained at designed pressure Trench boxes not subjected to loads exceeding design Vehicular traffic diverted an adequate distance from Spoil piles, equipment, and materials restrained or Protection provided from material falling/rolling in Safe means of egress provided every 25' (7.6 m) installed and understand ditional precautions taken when entering to repart TRY APPROVAL	tering excavation ed for proper operation ardous atmospheres potential conditions to safe level and tested frequently el, appropriate respiratory protection used zardous atmospheres exists cave-in Shoring Trench Box Combination lassification rom movement gn limits n excavation kept at least 2' (61 cm) from excavation edge nto excavation and planned work and safety precautions
CH:	2M HILL Excavation Competent Person Name:	
	2M HILL Excavation Competent Person Signature: _	•
C1 1.		

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REV. 3

CH2M HILL Confined Space Entry Permit

Page 1 of 2

				1.0 GENERA	L INFORMATI	ON					
Project:			· · · · · · · · · · · · · · · · · · ·	Projec	t #:	PI	VI:				
Date of Er	ntry:		Du	ration of Entry:		Permit Expiration Date and Time:					
Space Lo											
Descriptio		ce:									
Purpose of											
	ment 🔲	Engulfmer	nt 🗌 Fall 🔲 Elec			ole Vapors ☐ Temp I ☐ Pressure ☐ Co					
Entry Sup					lant(s):						
		<u> </u>	2.0	CONTROL MEA		REMENTS					
Commun	ication: [☐ Visual [☐ Voice ☐ Radi	o 🗌 Cell Phone 🗆	Other (specif	y):					
Cleaning	: 🔲 None	e 🔲 Purgii	ng 🔲 Inerting 🔲	Flushing		Date/Time	Comple	ted:			
Isolation:	☐ None	Locko	ut/Tagout ☐ Line	e Breaking Bline	ding/Blanking (Double Block & I	Bleed				
☐ Other			-	· ·		Date/Time		ted:			
Ventilatio	n: 🗌 No	ne 🗌 Prio	r to Entry 🗌 Cor	tinuous 🗌 Period	ic (specify freq	uency):					
☐ Type (Date/Time	Comple	ted:			
					re Extinguishe	□ Fall Protection	☐ First /	Aid Kit			
Respir				her (specify):							
				☐ Tripod ☐ Retrie	val Device 📙	Other (specify):		·			
Other Re	quiremer	nts: 🗌 Ho	t Work Permit 🗌	Other (specify):							
			3.0 F	RESCUE AND EM	ERGENCY PR	OCEDURES					
				•	_						
				 							
 			4.0	ATMOSPHI	ERIC MONITO	RING					
Frequenc	y: 🗌 Pri	or to Each	Entry Prior to	Shift Continuo	us 🗌 Periodic	(specify):					
Instrume		ombustible	e Gas Indicator [FID 🗌 PID 🗍 C	Colorimetric Tu	oes CO Monitor	∏ H₂S N	∕lonitor			
Substanc	es Moni	tored: 🛛	Oxygen 🛭 Flamr	mables 🗌 CO 🔲 I	H2S Dther	specify):					
Monitorin	a Result	s	Oxygen	Flammability		Toxic	ity				
Monitors		mits	19.5 – 23.5 %	< 10 % of LEL		< PEL	<u> </u>		·-·		
Initials	Date	Time	%	% of LEL	S	ubstance		vel	Limit		
		· · · · · · · ·					 				
							_				
	[5.0	DEDMITA	PPPOVAL ALITH	IORIZATION	AND CANCELLAT	ON		<u></u>		
		3.0	PERMITA		IONIZATION,			D-45	T:		
	•	Signature Employee Date Number				Time					
HS&E Ap											
ES Permit					~ <u>-</u>			ļ	·		
ES Permi			a Entar					L			
Propiems	Encounte	ered Durin	y ⊏nu y								

PAGE 1 OF 3

6.0 AUTHORIZATION/ACCOUNTABILITY LOG

The following individuals have successfully completed confined space training, have attended a pre-entry briefing, and are authorized to enter the space.

	ES-In	itials	Attendant - check each time an individual enters or exits the s					he spa	pace.					
Name of Entrant Trained Briefed In Out							In	Out	ln	Out	In	Out	In	Out
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CH2MHILL HEALTH AND SAFETY PLAN

Attachment 6

Self-Assessment Checklists

REV. 3

HS&E Self-Assessment Checklist - DRILLING

Page 1 of 3

This checklist shall be used by CH2M HILL personnel only and shall be completed at the frequency specified in the project's HSP.

This checklist is to be used at locations where: 1) CH2M HILL employees are potentially exposed to hazards associated with drilling operations (complete Sections 1 and 3), and/or 2) CH2M HILL oversight of a drilling subcontractor is required (complete entire checklist).

SC may consult with drilling subcontractors when completing this checklist, but shall not direct the means and methods of drilling operations nor direct the details of corrective actions. Drilling subcontractors shall determine how to correct deficiencies and we must carefully rely on their expertise. Items considered to be imminently dangerous (possibility of serious injury or death) shall be corrected immediately or all exposed personnel shall be removed from the hazard until corrected.

Completed checklists shall be sent to the health and safety manager for review.

Project Name:		Project No	o.:
Location:		PM:	· .
_Auditor:	Title:		Date:
This specific checklist has been completed to:			
Evaluate CH2M HILL employee exposures to Evaluate a CH2M HILL subcontractor's comp Subcontractors Name:	liance with drilling I	•	

- Check "Yes" if an assessment item is complete/correct.
- Check "No" if an item is incomplete/deficient. Deficiencies shall be brought to the immediate attention of the drilling subcontractor. Section 3 must be completed for all items checked "No."
- Check "N/A" if an item is not applicable.
- Check "N/O" if an item is applicable but was not observed during the assessment.

Numbers in parentheses indicate where a description of this assessment item can be found in Standard of Practice HS-204.

SECTION 1	Yes	No	N/A	N/O
PERSONNEL SAFE WORK PRACTICES (3.1)				
 Only authorized personnel operating drill rig Personnel cleared during rig startup Personnel clear of rotating parts Personnel not positioned under hoisted loads Loose clothing and jewelry removed Personnel instructed not to approach equipment that has become electrically energized Smoking is prohibited around drilling operation Personnel wearing appropriate PPE, per HSP 				

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REV. 3

HS&E Self-Assessment Checklist - DRILLING

Page 2 of 3

SECTION 2	Yes No	N/A N/O
GENERAL (3.2.1)		
 9. Aquifer evaluated for contamination, sole source and wellhead protection 10. Daily safety briefing/meeting conducted with crew 11. Daily inspection of drill rig and equipment conducted before use 		
DRILL RIG PLACEMENT (3.2.2)		
 12. Location of underground utilities identified 13. Safe clearance distance maintained from overhead powerlines 14. Drilling pad established, when necessary 15. Drill rig leveled and stabilized 		
DRILL RIG TRAVEL (3.2.3)		
16. Rig shut down and mast lowered and secured prior to rig movement 17. Tools and equipment secured prior to rig movement 18. Only personnel seated in cab are riding on rig during movement 19. Safe clearance distance maintained while traveling under overhead powerlines 20. Backup alarm or spotter-used-when-backing-rig		
DRILL RIG OPERATION (3.2.4) 21. Kill switch clearly identified and operational		
22. All machine guards are in place 23. Rig ropes not wrapped around body parts 24. Pressurized lines and hoses secured from whipping hazards 25. Drill operation stopped during inclement weather 26. Air monitoring conducted per HSP for hazardous atmospheres 27. Rig placed in neutral when operator not at controls		
DRILL RIG MAINTENANCE (3.2.5)		
28. Defective components repaired immediately 29. Lockout/tagout procedures used prior to maintenance 30. Cathead in clean, sound condition 31. Drill rig ropes in clean, sound condition 32. Fall protection used for fall exposures of 6 feet or greater 33. Rig in neutral and augers stopped rotating before cleaning 34. Good housekeeping maintained on and around rig		
DRILLING WASTE MANAGEMENT (3.2.6) 35. Drill cuttings and purge water managed and disposed properly		
DRILLING AT HAZARDOUS WASTE SITES (3.2.7) 36. Waste disposed of according to HSP and RCRA regulations 37. Appropriate decontamination procedures being followed, per HSP		
FORMS/PERMITS (3.3) 38. Driller license/certification and drill rig permit obtained 39. Well development/abandonment notifications and logs submitted and in project files 40. Water withdrawal permit obtained, where required 41. Dig permit obtained, where required		

&E Self-Assessment Checklist - DRILLING

SECTION 3

Complete this section for all items checked "No" in Sections 1 or 2. Deficient items must be corrected in a timely manner.

Item	ete this section for an items checked. No lin sections 1 of 2. Deficient items must be corrected in a time!	Date
_#	Corrective Action Planned/Taken	Corrected
		
		
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HS&E Self-Assessment Checklist - EARTHMOVING EQUIPMENT

Page 1 of 3

This checklist shall be used by CH2M HILL personnel only and shall be completed at the frequency specified in the project's HSP.

This checklist is to be used at locations where: 1) CH2M HILL employees are potentially exposed to the hazards of earthmoving equipment operations, 2) CH2M HILL employees are operating earthmoving equipment, and/or 3) CH2M HILL provides oversight of a subcontractor operating earthmoving equipment.

The CH2M HILL Safety Coordinator may consult with subcontractors operating earthmoving equipment when completing this checklist, but shall not direct the means and methods of equipment operations nor direct the details of corrective actions. Earthmoving equipment subcontractors shall determine how to correct deficiencies and we must carefully rely on their expertise. Items considered to be imminently dangerous (possibility of serious injury or death) shall be corrected immediately or all exposed personnel shall be removed from the hazard until corrected.

Pro	Project Name: Project N		Project No.:				
	cation:						
	ditor:						
Thi	is specific checklist has been completed to:	•					
	Evaluate CH2M HILL employee exposures to eart Evaluate CH2M HILL employees operating earthn Evaluate CH2M HILL subcontractor's compliance Subcontractors Name:	noving equipment (complete with earthmoving equipmen	e entire checklist nt safety requirer).	lete entire	checklist	t).
•	Check "Yes" if an assessment item is complete/cor	rect.					
•	Check "No" if an item is incomplete/deficient. De equipment subcontractor. Section 3 must be comp			attention of	the earthm	oving	
•	Check "N/A" if an item is not applicable.						
•	Check "N/O" if an item is applicable but was not o	bserved during the assessme	ent.				
Nu	mbers in parentheses indicate where a description of	this assessment item can be	e found in Standa	ard of Praction	e HSE-30	6.	
SA	FE WORK PRACTICES (3.1)	SECTION 1		Yes. No	N/A	N/O	
1, 2, 3, 4, 5, 6, 7, 8, 9, 10.	Personnel maintaining safe distance from operating Positioning personnel in close proximity to operating Personnel wearing high-visibility and/or reflective Personnel approach operating equipment safely Personnel riding only in seats of equipment cab and Personnel not positioned under elevated portions of Personnel not positioned under hoisted loads Personnel not hoisted by equipment Personnel do not to approach equipment that has be Personnel wearing appropriate PPE, per HSP.	ng equipment is avoided vests when close to operation dusing seat belts fequipment					·

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HS&E Self-Assessment Checklist - EARTHMOVING EQUIPMENT

Page 2 of 3

EQUIPMENT SAFETY REQUIREMENTS <u>SECTION 2</u>	Yes No	N/A N/O
PRIOR TO OPERATING EQUIPMENT (3.2.1)		
11. Only qualified and authorized personnel operating equipment		
12. Daily safety briefing/meeting conducted with equipment operators	- 님 님	\sqcup
13. Daily inspection of equipment conducted and documented	님 님	
14. Modifications and attachments used approved by equipment manufacturer		님 님
15. Backup alarm or spotter used when backing equipment		片片
16. Operational horn provided on bi-directional equipment		
17. Seat belts are provided and used	님 님	님 님
18. Rollover protective structures (ROPS) provided	님 님	HH
19. Braking system capable of stopping full payload	+ +	片 片
20. Headlights and taillights operable when additional light required		님 님
21. Brake lights in operable condition22. Cab glass provides no visible distortion to the operator		님 님
23. All machine guards are in place	HH	片 片
24. Hauling equipment (dump trucks) provided with cab shield or canopy	H H	H· H
25. Dump truck beds provided with positive means of support during maintenance or inspection	H H	H H
26. Dump truck operating levers provided with latch to prevent accidental dumping	HH	HH
27. Air monitoring conducted per HSP for hazardous atmospheres		
EQUIPMENT PLACEMENT (3.2.2)		
28. Equipment position on firm/level surface, outriggers used		
29. Location of underground utilities identified		
30. Safe clearance distance maintained while working under overhead power lines		
31. Safe distance is maintained while traveling under power lines		
32. Warning system used to remind operator of excavation edge		
33. Unattended equipment visibly marked at night		
34. Tools lowered/parking brake set when not in use, wheels chocked when parked on incline		
EQUIPMENT OPERATION (3.2.3)		
35. Equipment operated on safe roadways and grades		
36. Equipment operated at safe speed		
37. Operators maintain unobstructed view of travel path	닐 닐	ЦЦ
38. Equipment not operated during inclement weather, lightning storms		닏닏
39. Equipment started and moved safely	니 닏	H H
40. Operators keep body parts inside cab during operation	님 님	님 님
41. Vehicle occupants in safe position while loading/unloading	님 님	님님
42. Signal person visible to operator when required	님 님	님 님
43. Equipment used for hoisting done according to equipment manufacturer specifications		님 님
44. Lifting and hauling capacities are not exceeded		
EQUIPMENT MAINTENANCE (3.2.4)		
45. Defective components repaired immediately		님 님
46. Suspended equipment or attachments supported prior to work under or between		님 님
47. Lockout/tagout procedures used prior to maintenance	님 님	님 닏
48. Tires on split rims removed using safety tire rack or cage		님 님
49. Good housekeeping maintained on and around equipment	لـا لـا	
EXCAVATING AT HAZARDOUS WASTE SITES (3.2.5)		
50. Waste disposed of according to HSP.		
51. Appropriate decontamination procedures being followed, per HSP.	LL	Ц _ Ц

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CH2MHILL HS&E Self-Assessment Checklist - EARTHMOVING EQUIPMENT

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<u>SECTION 3</u>						
Compl	ete this section for all items checked "No" in Sections 1 or 2. Deficient items must be corrected in a timely	manner.				
ltem						
#	Corrective Action Planned/Taken	Corrected				
						
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		,				

Auditor:	Project Manager:	
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ATTACHMENT 2		

HS&E Self-Assessment Checklist – EXCAVATIONS

Page 1 of 4

This checklist shall be used by CH2M HILL personnel only and shall be completed at the frequency specified in the project's HSP.

This checklist is to be used at locations where: (1) CH2M HILL employees enter excavations (complete Sections 1 and 3), and/or (2) CH2M HILL oversight of an excavation subcontractor is required (complete entire checklist).

SC may consult with excavation subcontractors when completing this checklist, but shall not direct the means and methods of excavation operations nor direct the details of corrective actions. Excavation subcontractors shall determine how to correct deficiencies and we must carefully rely on their expertise. Conditions considered imminently dangerous (possibility of serious injury or death) shall be corrected immediately or all exposed personnel shall be removed from the hazardous area until corrected.

Project Name:	· · · · · · · · · · · · · · · · · · ·	Project No.:			
Location:	PM	·			
Auditor:	Title:	Date:			
This specific checklist has been comple	•				
Evaluate CH2M HILL employee exposures to excavation hazards Evaluate a CH2M HILL subcontractor's compliance with excavation HS&E requirements Subcontractor Name:					
Check "Yes" if an assessment item	n is complete/correct.				
	te/deficient. Deficiencies shall be brought to completed for all items checked "No."	o the immediate attention of the excavation			
• Check "N/A" if an item is not appl	icable.				
• Check "N/O" if an item is applicab	ole but was not observed during the assessme	ent.			
		found in Standard of Practice HSE-307.			

	SECTION 1	Yes	No	<u>N/A</u>	N/O
EX	CAVATION ENTRY REQUIREMENTS (4.1)			•	
1. 2. 3. 4. 5. 6. 7. 8.	Personnel have completed excavation safety training Competent person has completed daily inspection and has authorized entry Personnel are aware of entry requirements established by competent person Protective systems are free from damage and in stable condition Surface objects/structures secured from falling into excavation Potential hazardous atmospheres have been tested and found to be at safe levels Precautions have been taken to prevent cave-in from water accumulation in the excavation Personnel wearing appropriate PPE, per HSP.				

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GENERAL (4.2.1) 9. Daily safety briefing/meeting conducted with personnel 10. Execavation and protective systems adequately inspected by competent person 11. Defective protective systems adequately inspected by competent person 12. Guardralls provided on walkways over excavation 6' (1.8 m) or deeper 12. Guardralls provided on walkways over excavation 6' (1.8 m) or deeper 13. Barriers provided at excavations 6' or deeper when excavation not readily visible 14. Barriers or covers provided for wells, pits, shafts, or similar excavation 6' (1.8 m) or deeper 15. Earthmoving equipment operated safely (use earthmoving equipment checklist in HS-306) PRIOR TO EXCAVATING (4.2.2) 16. Dig permit obtained where required by client/facility 17. Location of underground utilities and installations identified 18. Excavation area evaluated for Of CPUXO hazards 19. Soils characterized prior to excavation where contamination may be present 20. USDA (or local equivalent) soil permit obtained for soil transport, where required 21. Excavation area checked for welfands, endangered species, cultural/historic resources 22. ACCDE/CWA 404 (or local equivalent) permit obtained for welfands, where required 23. Stockpile management plan prepared 24. Waste discharge/NPDES (or local equivalent) permit obtained for excavation dewatering 25. Stormwater pollution prevention or erosion & sediment control plan prepared, where required 26. Rocks, trees, and other unstable surface objects removed or supported 27. Exposed underground utility lines supported 28. Undermined surface structures supported or determined to be in safe condition 29. Warning system used to remind equipment operators of excavation edge 30. Stockpile, excavation covers, liners, silt fences in place, where required 31. Fugitive dust suppressed 41. Lyan deep provided where potential for hazardous atmospheres exists 32. Structure ramps designed and approved by competent person 33. Structure ramps designed and approved by competent person 34. Potential hazardous atmospheres tested p	CE		Yes	<u>No</u>	<u>N/A</u>	<u>N/O</u>	
10. Excavation and protective systems adequately inspected by competent person							
11. Defective protective systems or other unsafe conditions corrected before entry			H	H	\vdash	H	
12. Guardrails provided on walkways over excavation 6' (1.8m) or deeper			님	H	님	\vdash	
13. Barriers provided at excavations 6' or deeper when excavation not readily visible 4. Barriers or covers provided for wells, pits, shafts, or similar excavation 6' (1.8 m) or deeper 15. Earthmoving equipment operated safely (use earthmoving equipment checklist in HS-306) PRIOR TO EXCAVATING (4.2.2) 16. Dig permit obtained where required by client/facility 17. Location of underground utilities and installations identified 18. Excavation area evaluated for OE/UXO hazards 19. Soils characterized prior to excavation where contamination may be present 20. USDA (or local equivalent) soil permit obtained for soil transport, where required 21. Excavation area checked for wetlands, endangered species, cultural/historic resources 22. ACOE/CWA 404 (or local equivalent) permit obtained for wetlands, where required 23. Stockpile management plan prepared 24. Waste discharge/NPDES (or local equivalent) permit obtained for excavation dewatering 25. Stormwater pollution prevention or erosion & sediment control plan prepared, where required EXCAVATING ACTIVITIES (4.2.3) 26. Rocks, trees, and other unstable surface objects removed or supported 27. Exposed underground utility lines supported 28. Undermined surface structures supported or determined to be in safe condition 29. Warning system used to remind equipment operators of excavation edge 30. Stockpile, excavation covers, liners, silt fences in place, where required 31. Fugnitive dust suppressed EXCAVATION ENTRY (4.2.4) 32. Trenches > 4' (1.2 m) deep provided with safe means of egress within 25' (7.6 m) 33. Structure ramps designed and approved by competent person 34. Potential hazardous atmospheres tested prior to entry 35. Rescue equipment provided whith safe means of egress within 25' (7.6 m) 36. Ventilation used to control bazardous atmospheres and air tested frequently 37. Appropriate respiratory protection used when ventilation does not control hazards 38. Precautions taken to prevent surface water from entering excavation 40. Protective			\vdash	\vdash	\vdash	\vdash	
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47. Protective system components securely connected to prevent movement or failure 48. Cave-in protection provided while entering/exiting shielding systems							
48. Cave-in protection provided while entering/exiting shielding systems	47.						
		Personnel removed from shielding systems when installed, removed, or vertical movement					. [

HS-35 ATTACHMENT 2 PAGE 9 OF 3

REV. 3

1						
	SECTION 2 (Continued)	Yes	<u>No</u>	<u>N/A</u>	<u>N/O</u>	
	PROTECTIVE SYSTEM REMOVAL AND BACKFILLING (4.2.6) 50. Protective system removal starts and progresses from excavation bottom 51. Protective systems removed slowly and cautiously 52. Temporary structure supports used if failure of remaining components observed 53. Backfilling taking place immediately after protective system removal 54. Backfill certified clean when required by client or local regulation					
	EXCAVATING AT HAZARDOUS WASTE SITES (4.2.7) 55. Waste disposed of according to HSP and RCRA regulations 56. Appropriate decontamination procedures being followed, per HSP					
	 EXCAVATING AT POTENTIAL ORDNANCE EXPLOSIVES SITES (4.2.8) 57. OE plan prepared and approved 58. OE/UXO avoidance provided, routes and boundaries cleared and marked 59. Personnel remain inside the marked boundary 60. Earthmoving equipment does not excavate closer than 1' (30.5 cm) to anomalies 					

HS-35 ATTACHMENT 2

PAGE 10 OF 3

REV. 3

S	Е	C	T	ľ	o	N	13

item #	Corrective Action Planned/Taken	Date Corrected
	Conference record runners and	Corrected
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HS-35	
ATTACHMENT 2	

Auditor: _

__ Project Manager: _

CH2MHILL **HEALTH AND SAFETY PLAN**

Attachment 7

ACTIVITY HAZARD ANALYSIS (AHA) - TEMPLATE

12

REVISED 02/12/08

Activity:	Date:
	Project:
Description of the work:	Site Supervisor:
	Site Safety Officer:
	Review for latest use: Before the job is performed.

Work Activity Sequence (Identify the principal steps involved and the sequence of work activities)	Potential Health and Safety Hazards (Analyze each principal step for potential hazards)		Hazard Controls (Develop specific controls for each potential hazard)	
			·	
·	·			

Equipment to be used (List equipment to be used in the work activity)	Inspection Requirements (List inspection requirements for the work activity)	Training Requirements (List training requirements including hazard communication)	
	·		

CH2MHILL HEALTH AND SAFETY PLAN ATTACHMENT 8

PRE-TASK SAFETY PLAN (PTSP)

16

REVISED 02/12/08

DAILY PRE-TASK SAFETY PLAN (PTSP)

Project:	ct:Date:				
Site Safety Officer	cerJob Activity:				
Task Personnel:					
List Tasks:					
Tools/Equipment/Materials required (la generators, compressed gases, regula		s/rigging, heavy equipment, power tools, cords,			
generators, compressed gases, regula	ted offermed products, etc.).				
D. C. C. LLIO C. L. C.					
Potential H&S Hazards, including chen					
Chemical burns/contact	Trench, excavations, cave-ins	Ergonomics			
Pressurized lines/equipment	Overexertion	Chemical splash			
Thermal burns	Pinch points	Poisonous plants/insects			
Electrical	Cuts/abrasions	Eye hazards/flying projectile			
Weather conditions	Spills	Inhalation hazard			
Heights/fall> 6'	Overhead Electrical hazards	Heat/cold stress			
Noise	Elevated loads	Water/drowning hazard			
Explosion/fire	Slips, trip and falls	Heavy equipment			
Radiation	Manual lifting	Aerial lifts/platforms			
Confined space entry	Welding/cutting	Demolition			
Other Potential Hazards (Describe):					
	· · · · · · · · · · · · · · · · · · ·				
	_				

17

DAILY PRE-TASK SAFETY PLAN (PTSP)

PE	Protective Systems	Fire Protection	Electrical
Thermal/lined	Locate buried utilities	Fire extinguishers	Lockout/tagout
Eye	Competent person	Fire watch	Grounded
Dermal/hand	Daily inspections	Non-spark tools	Panels covered
Hearing	Sloping	Grounding/bonding	GFCI/extension cords
Respiratory	Shoring	Intrinsically safe equipment	Power tools/cord inspected
Reflective vests	Trench box	Combustible materials storage	Insulated tools/gloves
Flotation device	Barricades	Chemical Storage	
Fall Protection	Air Monitoring	Proper Equipment	Welding & Cutting
Harness/lanyards	PID/FID	Aerial lift/ladders/scaffolds	Cylinders secured/capped
Adequate anchorage	Detector tubes	Forklift/ Heavy equipment	Cylinders separated/upright
Guardrail system	Radiation	Backup alarms	Flash-back arrestors
Covered opening	Personnel sampling	Hand/power tools	No cylinders in CSE
Fixed barricades	LEL/O2	Crane w/current inspection	Flame retardant clothing
Warning system	Other	Proper rigging	Appropriate goggles
		Operator qualified	
Confined Space Entry	Medical/Emerg.	Heat/Cold Stress	Vehicle/Traffic
Isolation	Response	Work/rest regime	Traffic Awareness
Air monitoring	First-aid & BBP kit	Rest area	Traffic control
Trained personnel	Eye wash	Liquids available	Barricades
Permit completed	FA-CPR training	Monitoring	Flags
Rescue provisions	Route to hospital	Training	Signs
		1	
Permits	Demolition	Inspections	Training
Hot work	Pre-demolition survey	Ladders/aerial lifts	Hazwaste
Confined space	Structure condition	Lanyards/harness	Construction
Lockout/tagout	Isolate area/utilities	Scaffolds	Equipment
Excavation	Competent person	Heavy equipment	Competent person
Demolition	Hazmat present	Cranes and rigging	Task-specific (AHA)
Energized work		Other per Field Safety Plan	Hazcom
Local/Environmental			
FieldNotes:			

CH2MHILL HEALTH AND SAFETY PLAN ATTACHMENT 9

SAFE WORK OBSERVATION (SWO) FORM

	Saf	e Work Ob	servation Form	
Project: Observer:			Date:	
Position/Title of worker observed:			Background Information/ comments:	
Task/Observation Observed:				
	oractices es, cond elimina	s/acts itions, contr ting/reducir	rols, and compliance that eliminate ng hazards (do you have what you n	
Actions & Behaviors	Safe	At-Risk	Observations/Con	nments
Current & accurate Pre-Task Planning/Briefing (Project safety plan, STAC, AHA, PTSP, tailgate briefing, etc., as needed)			Positive Observations/Safe Wo	rk Practices:
Properly trained/qualified/experienced				
Tools/equipment available and adequate				· ·
Proper use of tools			Questionable Activity/Unsafe C	ondition Observed:
Barricades/work zone control				
Housekeeping				
Communication				
Work Approach/Habits				
Attitude				
Focus/attentiveness			Observer's Corrective Actions/	Comments:
Pace				
Uncomfortable/unsafe position				
Inconvenient/unsafe location		,		·
Position/Line of fire				
Apparel (hair, loose clothing, jewelry)				
Repetitive motion			Observed Worker's Corrective	Actions/Comments:
Other			·	

CH2MHILL HEALTH AND SAFETY PLAN ATTACHMENT 10

LOSS/NEAR-LOSS INVESTIGATION

21

Root Cause Investigation

This attachment is provided to assist in accessing, completing, and reviewing an incident investigation. It is important to remember the following when conducting an investigation:

- Gather relevant facts, focusing on fact-finding, not fault-finding.
- Draw conclusions, pitting facts together into a probable scenario.
- Determine incident root cause(s), the basic causes why an unsafe act/condition existed.
- Develop and implement solutions, matching all identified root causes with solutions.

Documentation

The following should be included to document the incident.

Description

Provide a description of the event and the sequence of events and actions that took place prior to the incident.
 Start with the incident event and work backwards in time through all of the preceding events that directly contributed to the incident. The information should identify why the event took place as well as who was involved, when and where the event took place, and what actions were taken.

Cause Analysis

Using the form and flowchart in Attachment 1 the root cause of the incident will be determined. This form must be retained in the project and/or regional HS&E files.

Immediate Causes – List the substandard actions or conditions that directly affected the incident. The following are examples of immediate causes:

Substandard Actions: Operating equipment without authority; failure to warn; failure to secure; operating at improper speed; making safety device inoperable; using defective equipment; failing to use PPE; improper loading; improper lifting; improper position for task; under influence of alcohol or drugs; horseplay.

Substandard Conditions: Exposure to hazardous materials; exposure to extreme temperatures; improper lighting; improper ventilation; congestion; exposure to fire and explosive hazard; defective tools, equipment or materials; exposure to extreme noise; poor ventilation; poor visibility; poor housekeeping.

Basic Causes - List the personal and job factors that caused the incident. The following are examples of basic causes:

Personal Factors: Capability; knowledge; skill; stress; motivation.

Job Factors: Abuse or misuse; engineering; maintenance; purchasing; supervision; tools and equipment; wear and tear; work standards.

Corrective Action Plan

Include all corrective actions taken or those that should be taken to prevent recurrence of the incident. Include the specific actions to be taken, the employer and personnel responsible for implementing the actions, and a time frame for completion. Be sure the corrective actions address the causes. For example, training may prevent recurrence of an incident caused by a lack of knowledge, but it may not help an incident caused by improper motivation.

The following are examples of management programs that may be used to control future incidents. These programs should be considered when determining specific corrective actions.

Management Programs: Accident/incident analysis; emergency preparedness; engineering controls; general promotion; group meetings; health control; hiring and placement; leadership and administration; management training; organizational rules; personal protective equipment; planned inspections; program audits; program controls; purchasing controls; task analysis and procedures; task observation.

Incident & Near-Loss Investigation Report Form

Employer Information

Company Name:		
Project Name:		Task Order:
Project Location:		
Task Location:		· · · · · · · · · · · · · · · · · · ·
Job Assignment:		
Preparer's Name:	Preparer's Er	nployee Number:
Incident Specific Information		
Date of Incident:	Time of Incident:	a.m./p.m.
Location of incident:		
Company premises Field In Transit		
Other: Address where the incident occur	rred:	
Equipment Malfunction : Yes Activity was a Routine Task: Yes		
Describe any property damage:		·
Specific activity the employee wa	s engaged in when the incident occu	ırred:
All equipment, materials, or chen	nicals the employee was using when	the incident occurred:
Describe the specific incident and	how it occurred:	

MKE/062130003

Contributing Factors (Describe in detail why inc	ident occurred):	
	,	
Date employer notified of incident:	To whom reported:	
-		
Witness Information (First Witness)		
-		
Name:		
Employee NumberAddress:		
City:		
Zip Code :		
Phone:		
Witness Information (Second Witness)		
Name:		
Employee Number		
Address:		•
City:		
Zip Code :		•
Phone:	·	
Additional information or	•	
•	•	
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AT THE DISCRETION OF THE HEALTH AND SAFETY MANAGER.

MKE/

Root Cause Analysis Form

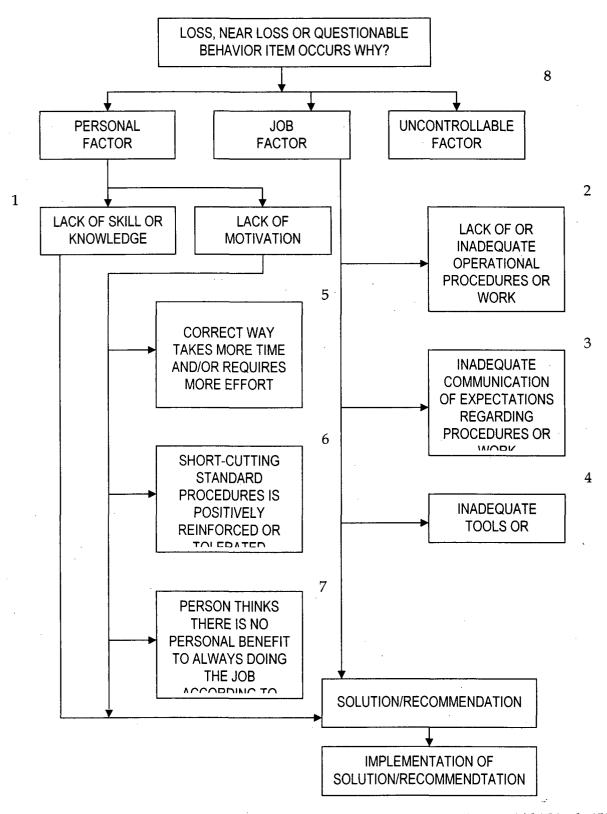
Root Cause Analysis (RCA)

Root Cause Categories (RCC): In the first column, enter the appropriate RCC from the choices below that applies to the root cause (RC) and/or contributing factor (CF) of the incident. Describe the specific root cause and corrective actions in their respective columns.

- 1. Lack of skill or knowledge
- 2. Lack of or inadequate operational procedures or work standards
- 3. Inadequate communication of expectations regarding procedures or work standards
- 4. Inadequate tools or equipment
- 5. Correct way takes more time and/or requires more effort
- 6. Shortcutting standard procedures is positively reinforced or tolerated
- 7. Person thinks there is no personal benefit to always doing the job according to standards

RCC #	Root Cause(s)	Corrective	Actions	RC1	CF ²	Due Date	Completion Date	Date Verified
	Root Cause; ² CF =		actors (check	which ap	plies)			
Inves	tigation Team M	1embers						
Name			Job Title					Date
-			_					
Resul	ts of Solution V	erification and	d Validatio	on				
								
		· · · · · · · · · · · · · · · · · · ·		****			· · · · · · · · · · · · · · · · · · ·	
			<u> </u>		<u>.</u>		·	
Revie	wed By		\					,
Name			Job Title			, destand ,		Date

Root Cause Analysis Flow Chart



CH2IVIHILL HEALTH AND SAFETY PLAN ATTACHMENT 11

Initial Medical Treatment Form

27

Initial Medical Treatment Form

To be completed by CH2M HILL Supervisor – Send with employ	vee visiting medical facility or forward within 24
hours.	
Employee name	
Employee name:	<u>-</u>
Date of Injury:Supervisor:	
HS Representative:	
Visit Authorized by:	
Phone #;	
CH2M HILL Workers Compensation Administrator: Cambridg	ge
Send Bills to: CH2M HILL	
Attn: Jennifer Rindahl	•
P.O. Box 22508	
Denver, Colorado 80222-0508	•
To be completed by medical provider:	
Physician's name:	Phone #:
Address: has b	
CH2M HILL employee: has b	peen treated for:
It is the policy of CH2M HILL to provide temporary modified physical restrictions resulting from an occupational injury or	
☐ Released to full duty	
Released to restricted duty only (list restrictions below)	
Out of work until(date)	
Please list any physical restrictions:	•
Expected duration of restricted duty?	
CH2M HILL would like the best and most efficient care extenthe-counter (OTC) medication as a suitable alternative when	
Prescribed medication:	
Recommended OTC alternative:	· · · · · · · · · · · · · · · · · · ·
Date of follow-up appointment:	
Physician's signature:	

Please return this form to the injured employee and FAX to Health Resources at 1-800-853-2641. If you want to discuss the employee's work restrictions, please call the person listed in the "Visit Authorized by" field

CH2IVIHILL HEALTH AND SAFETY PLAN ATTACHMENT 12

Biological Fact Sheets

300500

Tick-Borne Pathogens

There are 6 notifiable tick-borne pathogens that present a significant field hazard, and in some areas account for more than half of our serious field incidents. These procedures should be applied during any field activity – even those field efforts that are predominantly paved but with bordering vegetation.

Hazard Control

The methods for controlling exposure to ticks include, in order of most-preferred to least:

- Avoiding tick habitats and ceasing operations in heavily infested areas
- Reducing tick abundance through habitat disruption or application of acracide
- Personal protection through use of repellants and protective clothing
- · Frequent tick inspections and proper hygiene

Vaccinations are not available and preventative antibiotic treatment after a bite is generally not recommended.

Avoidance and Reduction of Ticks

To the extent practical, tick habitats should be avoided. In areas with significant tick infestation, consider stopping work and withdrawing from area until adequate tick population control can be achieved. Stopping and withdrawing should be considered as seriously as entering an area without proper energy control or with elevated airborne contaminants – tickborne pathogens present risk of serious illness!

In areas where significant population density or infestation exists, tick reduction should be considered. Tick reduction can be achieved by disrupting tick habitats and/or direct population reduction through the use of tick-toxic pesticides (Damminix, Dursban, Sevin, etc.).

Habitat disruption may include only simple vegetative maintenance such as removing leaf litter and trimming grass and brush. Tick populations can be reduced between 72 and 100% when leaf litter alone is removed. In more heavily infested areas, habitat disruption may include grubbing, tree trimming or removal, and pesticide application (Damminix, Dursban, Sevin, etc.). This approach is practical in smaller, localized areas or perimeter areas that require occasional access. Habitat controls are to be implemented with appropriate health and safety controls, in compliance with applicable environmental requirements, and may be best left to the property owner or tenant, or licensed pesticide vendor. Caution should be exercised when using chemical repellents or pesticides in or around areas where environmental or industrial media samples will be collected for analysis.

Personal Protection

After other prevention and controls are implemented, personal protection is still necessary in controlling exposure to ticks. Personal protection must include all of the following steps:

- So that ticks may be seen on your clothing wear light-colored clothing. Full-body New Tyvek (paper-like disposable coveralls) may also be used.
- To prevent ticks from getting underneath clothing tuck pant legs into socks or tape to boots.
- Wear long-sleeved shirts, a hat, and high boots.
- Apply DEET repellent to exposed skin or clothing per product label.
- Apply permethrin repellent to the outside of boots and clothing before wearing, per product label.
- Frequently check for ticks and remove from clothing.
- At the end of the day search your entire body for ticks (particularly groin, armpits, neck and head) and shower.
- To prevent pathogen transmission through mucous membranes or broken/cut skin, wash or disinfect hands and/or wear surgical-style nitrile gloves anytime ticks are handled.

Pregnant individuals and individuals using prescription medications should consult with their physician and/or pharmacists before using chemical repellents. Because human health effects may not be fully known, use of chemical repellents should be kept to a minimum frequency and quantity. Always follow manufacturers' use instructions and precautions. Wash hands after handling, applying, or removing protective gear and clothing. Avoid hand-to-face contact, eating, drinking, smoking, etc. when applying or using repellents. Remove and wash clothes per repellent product label. Chemical repellents should not be used on infants and children.

Vaccinations are generally not available for tick-borne pathogens. Although production of the LYMErixTM lyme disease vaccination has been ceased, vaccination may still be considered under specific circumstances and with concurrence from the consulting physician. Preventative antibiotic treatment in non-ill individuals who have had a recent tick bite is recommended in specific cases only.

Tick Removal

- 1. Use fine-tipped tweezers or shield your fingers with a tissue, paper towel, or nitrile gloves.
- 2. Grasp the tick as close to the skin surface as possible and pull upward with steady, even pressure. Do not twist or jerk the tick; this may cause the mouthparts to break off and remain in the skin. (If this happens, remove mouthparts with tweezers. Consult your healthcare provider if infection occurs.)





- 3. Do not squeeze, crush, or puncture the body of the tick because its fluids (saliva, hemolymph, gut contents) may contain infectious organisms. Releasing these organisms to the outside of the tick's body or into the bite area may increase the chance of infectious organism transmission.
- 4. Do not handle the tick with bare hands because infectious agents may enter through mucous membranes or breaks in the skin. This precaution is particularly directed to individuals who remove ticks from domestic animals with unprotected fingers. Children, elderly persons, and immunocompromised persons may be at greater risk of infection and should avoid this procedure.
- 5. After removing the tick, thoroughly disinfect the bite site and wash your hands with soap and water.
- 6. You may wish to save the tick for identification in case you become ill. Your doctor can use the information to assist in making an accurate diagnosis. Place the tick in a plastic bag and put it in your freezer. Write the date of the bite on a piece of paper with a pencil and place it in the bag.

Note: Folklore remedies such as petroleum jelly or hot matches do little to encourage a tick to detach from skin. In fact, they may make matters worse by irritating the tick and stimulating it to release additional saliva, increasing the chances of transmitting the pathogen. These methods of tick removal should be avoided. In addition, a number of tick removal devices have been marketed, but none are better than a plain set of fine tipped tweezers.

First-Aid and Medical Treatment

Tick bites should always be treated with first-aid. Clean and wash hands and disinfect the bite site after removing embedded tick. Consult a healthcare professional if infection or symptoms and effects of tick-borne illnesses are develop.

Medical treatment for tick-borne infections include antibiotics and other medical interventions. Diagnosis of specific illness involves both clinical and laboratory confirmations. Preventative antibiotic treatment in non-ill individuals who have had a recent tick bite is recommended in specific cases only.

Previously infected individuals are not conferred immunity – re-infection from future tick bites can occur even after a person has contracted a tick-borne disease.

Hazard Recognition

An important step in controlling tick related hazards is understanding how to identify ticks, their habitats, their geographical locations, and signs & symptoms of tick-borne illnesses.

Tick Identification

There are five varieties of hard-bodied ticks that have been associated with tick-borne pathogens. These tick varieties include:

- Deer (Black Legged) Tick (eastern and pacific varieties)
- Lone Star Tick
- Dog Tick
- Rocky Mountain Wood Tick

These varieties and their geographical locations are illustrated on the following page.

Tick Habitat

In eastern states, ticks are associated with deciduous forest and habitat containing leaf litter. Leaf litter provides a moist cover from wind, snow, and other elements. In the north-central states, is generally found in heavily wooded areas often surrounded by broad tracts of land cleared for agriculture. On the Pacific Coast, the bacteria are transmitted to humans by the western black-legged (deer) tick and habitats are more diverse. Here, ticks have been found in habitats with forest, north coastal scrub, high brush, and open grasslands. Coastal tick populations thrive in areas of high rainfall, but ticks are also found at inland locations.

Illnesses and Signs & Symptoms

There are six notifiable tick-borne pathogens that cause human illness in the United States. These pathogens may be transmitted during a tick bite – normally hours after attachment. The illnesses, presented in approximate order of most common to least, include:

- Lyme (bacteria)
- RMSF (bacteria)
- Ehrlichiosis (bacteria)
- STARI (Southern Tick-Associated Rash Illness) (bacteria)
- Tularemia (Rabbit Fever) (bacteria)
- Babesia (protozoan parasite)

Symptoms will vary based on the illness, and may develop in infected individuals typically between 3 and 30 days after transmission. Some infected individuals will not become ill or may develop only mild symptoms. These illnesses present with some or all of the following signs & symptoms: fever, headache, muscle aches, stiff neck, joint aches, nausea, vomiting, abdominal pain, diarrhea, malaise, weakness, small solid, ring-like, or spotted rashes. The bite site may be red, swollen, or develop ulceration or lesions. A variety of long-term symptoms may result when untreated, including debilitating effects and death.



Deer Tick



From Left: adult female, adult male, nymph, and larvae Deer Tick (cm scale)



Lone Star Tick



Dog Tick



Rocky Mountain Wood Tick



Distribution of Deer Tick (dark green)

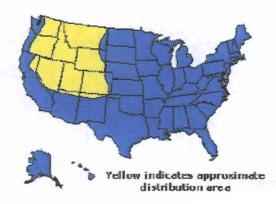


Distribution of Pacific Deer Tick (dark green)



Distribution of Lone Star Tick (Green)







Personal protective equipment (PPE), including tyvek coveralls, gloves, and boot covers must be worn. PPE and plastic used to cover the ground must be placed into separate plastic bags and sealed if they are not disposed immediately into a trash receptacle.



Shower as soon as possible to remove any potential contamination. Any body part with suspected or actual exposure should be washed with "Tecnu" or other product designed for removing urushiol. If you do not have Tecnu wash with cold water. Do not take a bath, as the oils can form and invisible film on top of the water and contaminate your entire body upon exiting the bath.



ZanfelTM may also be used to treat exposed areas that are experiencing signs and symptoms of poison oak, ivy or sumac contamination. The CH2M HILL warehouses carry ZanfelTM products, which must be carried in First Aid Kits as deemed appropriate. Refer to the ZanfelTM information guide below for specific product and contact information.



Use products such as IvyBlockTM to prevent poison oak, ivy and sumac contamination. IvyBlockTM is approved by the FDA to prevent the rash caused by poison oak, ivy and sumac.

If there is exposure use the following first aid procedures, or others you may find to alleviate the pain and itching.

Poison Oak, Ivy, and Sumac First Aid

Are there any of these problems?

- Swelling in the throat, tongue and/or lips
- A hard time breathing or swallowing
- · Weakness, dizziness
- · Bluish lips and mouth
- Unconsciousness





Use emergency kit with adrenalin, if available, and Get Emergency Care.

NO

Do you have any of these problems?

- · Skin that is very bright red.
- Pus.
- Rash that has spread to the mouth, eyes or genitals.
- Rash on large areas of the body or the face.





Give first aid before seeing doctor:

- Take a hot shower (only after rash develops), put the rash area in hot water or pour hot water over it. Make sure the water is not too hot to burn the skin. The hot water causes itching at first, but brings relief later. Do not use soap.
- Take an over-the-counter antihistamine, such as Benadryl, as stated on the label.
- · For weeping blisters:
- Mix 2 teaspoons of baking soda in 1 quarter (4 cups) of water.
- · Dip squares of gauze in this mixture.
- Cover the blisters with the wet gauze for 10 minutes, four times a day. (Do not apply this to the eyes.)

NO Provide

Self-Care

Poison Oak, Ivy and Sumac

Poison oak, ivy and sumac plants are the single most common cause of allergic skin reactions in the United States. They are caused by contact with urushiol (you-ROO-shee-ol), which is found in the sap of the plants. It is colorless or pale yellow oil that oozes from any cut or crushed part of the plant, including the roots, stems and leaves. The oil is active year round. Reaction to Poison Oak, Ivy, and Sumac ranges from no reaction to a severe "rhus" dermatitis. Rhus is the class of poisonous plants which includes poison oak, poison ivy, poison sumac, mango, and other urushiol containing plants. 3 of 4 people will develop dermatitis on contact with urushiol.

Contact with urushiol can occur in three ways: direct, indirect and airborne particles. Direct contact is touching the sap of the toxic plant, while indirect contact involves touching something which has urushiol on it, such as personal protective equipment (PPE), clothes, boots, field equipment, or any items that have come in contact with the plant (including your hands). Airborne urushiol particles, such as burning plants or spray from a weed whacker, may also contact the skin or be inhaled, causing internal inflammation.

The rash caused by urushiol can affect almost any part of the body, especially where the skin is thin, such as the face. The rash does not spread, although it may seem to when it breaks out in new areas. Actually, what happens is the urushiol absorbs more slowly into thicker skin, such as found on the forearms, legs and trunk.

Identification

Poison Oak

Poison oak shrubs are usually 12" to 30" high, or a tree-climbing vine, with triple leaflets and short, smooth hair underneath. A project site in Portland had 8' tall poison oak bushes. Early berries are fuzzy and white; later, duncolored. Plants are red and dark green in Spring and Summer, with yellowing leaves anytime especially in dry areas. Leaves may achieve bright reds in Fall, but the plant loses its (yellowed, then brown) leaves in Winter, leaving toxic stems. All parts of the plant remain toxic throughout the seasons.

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Poison Ivy

Poison ivy plants are frequently found around lakes and streams in the Midwestern and the Eastern parts of the United States and are commonly found growing along trails and roadsides. Poison ivy grows as a woody, ropelike vine that can grow along fences or up trees, a trailing shrub on the ground, or a free-standing shrub. It normally has three leaflets (groups of leaves all on the same small stem coming off the larger main stem), but may vary from groups of three to nine. Poison ivy leaves are green in the summer and red in the fall with yellow or green flowers and white berries.

Poison Sumac

Poison sumac plants grow in boggy areas, especially in the Southeastern United States. Typically, poison sumac grows as a rangy shrub up to 15 feet tall. The plants are found to have seven to 13 smooth-edged leaflets and can have glossy pale yellow or cream-colored berries.

Primary contamination from poison oak, ivy or sumac, results from contact with bruised or broken plant parts that release "toxicodendrol", an oily resin containing the toxic chemical "urushiol".

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Poison Ivy

Poison Sumac

Poison Oak

Exposure

Exposure to poison oak, ivy or sumac often becomes an OSHA recordable illness. The dermatitis is so severe that many people seek medical care and get prescription cortisone creams to reduce the suffering caused by the itch. If exposed, refer to the CH2M HILL HSE&Q Injury and Illness Reporting brochure for proper action to take if contaminated.

- 1. Identify plants containing urushiol The best way to prevent exposure is to recognize the plant and avoid working in areas where poison oak, ivy or sumac is present.
- 2. If you must work in areas with urushiol containing plants, contact you project manager and health and safety manager to determine the best procedures to prevent contamination.
- 3. Contamination with poison oak, ivy or sumac can happen through several pathways. These include
 - Direct skin contact with any part of the plant.
 - Contact with clothing that has been contaminated
 - Contact from removing shoes that have been contaminated. (your shoes are coated with oil)
 - Sitting in a vehicle that has become contaminated
 - Contact with any objects or tools that have become contaminated.

Best Work Practices

If you must work on a site that has been identified to contain poison oak, ivy or sumac, the following precautions are necessary:



Do not drive vehicles onto the site where it will come into contact with poison oak, ivy or sumac. Vehicles which need to work in the area, such as drill rigs or heavy equipment must be washed and decontaminated as soon as possible after leaving the site.



All tools used in the area, including those used to cut back the plants, surveying instruments used in the area, air monitoring equipment or other test apparatus must be decontaminated before they are placed back into the site vehicle. If on-site decontamination is not possible, use plastic to wrap any tools or equipment until they can be decontaminated. If working on or near the ground surface, place plastic on the ground to cover the grass and foliage.

Urushiol Plant Facts

Urushiol Oil is Potent

- Only 1 nanogram (billionth of a gram) needed to cause rash
- Average is 100 nanograms for most people
- 1/4 ounce of urushiol is all that is needed to cause a rash in every person on earth
- 500 people could itch from the amount covering the head of a pin
- Specimens of urushiol several centuries old have found to cause dermatitis in sensitive people.
- 1 to 5 years is normal for urushiol oil to stay active on any surface including dead plants
- Derived from urushi, Japanese name for lacquer

Myth	Fact
Poison oak, ivy, and sumac are contagious	Rubbing the rashes won't spread poison ivy to other parts of your body (or to another person). You spread the rash only if urushiol oil the sticky, resinlike sugbstance that casues the rash has been left on your hands.
You can catch poison ivy simply by being near the plants	Direct contact is needed to release urusiol oil . Stay away from forest fires, direct burning, or anything else that can cause the oil to become airborne such as a lawnmower, trimmer, etc.
Leaves of three, let them be	Poison sumac has 7 to 13 leaves on a branch, although poison ivy and oak have 3 leaves per cluster
Do not worry about dead plants	Urushiol oil stays active on any surface, including dead plants, for up to 5 years.
Breaking the blisters releases urushiol oil that can spread	Not true. But your wounds can become infected and you may make the scarring worse. In very extreme cases, excessive fluid may need to be withdrawn by a doctor.

New Cream to Treat Exposure to Poison Plants

Exposure to poison oak, ivy and sumac can be uncomfortable, and in some cases the rash can become so severe that medical care is required. A new product is available Zanfel™ (www.zanfel.com) that helps prevent blistering and itching from becoming severe. If you are working in an area with poison oak, ivy or sumac, you can obtain this cream by contacting your regional Safety Program Assistants (SPAs):

SWR: Julie Yeager/SAC

NER: Lynn Bong/MKE

NWR: Charla Vrcotha/SEA

SER: Jerry Weeks/GNV

CNR: Katherine Morra/TOR

Please remember, the cream does not replace preventative measures, including:

- Avoiding contact with poison oak, ivy and sumac.
- Wearing Tyvek coveralls and gloves to prevent contact.
- Washing with Tecnu® (or a similar product) after potential exposure.
- Washing clothing and decontaminating equipment with an oil-cutting detergent.

More information about Zanfel (from Zanfel):

ZanfelTM is an effective wash for urushiol-induced contact dermatitis. Urushiol is the toxin known to cause the itching and rash associated with poison oak, ivy, sumac, poisonwood, and related plants. Zanfel works by surrounding urushiol and bonding with it, thereby enabling it to be rinsed away. Unlike some products that require use within 10-20 minutes of contact or that required continued use until the rash is gone (which can take up to 5 weeks), Zanfel offers relief at any stages of the reaction and often with only one wash. Individuals with particularly severe reactions may require additional washes. Most individuals experience relief from the itching within 30 seconds of application. The rash will begin to subside within hours if the reaction is mild to moderate. Severe and systemic cases will still require medical attention. Severe cases are defined as breakouts that are present on more than 15-percent of the body, and new breakouts continue to develop after day 4.

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CH2MHILL HEALTH AND SAFETY PLAN ATTACHMENT 13

Material Safety Data Sheets (MSDS)